



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
MARCH 2, 2021 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Don Hallmark, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Don Hallmark
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** ... Don Hallmark (p.3)
- V. AWARDS AND RECOGNITION**
 - A. February 2021 Associates of the Month** Russell Tippin
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA** Don Hallmark (p.4-24)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, February 2, 2021**
 - B. Consider Approval of Joint Conference Committee, February 23, 2021**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, January 2021**
- IX. COMMITTEE REPORTS**
 - A. Audit Committee** Bryn Dodd
 - 1. FY 2020 MCHS External Audit Report
 - B. Finance Committee** Bryn Dodd (p.25-80)
 - 1. Financial Report for Month Ended January 31, 2021
 - 2. Consent Agenda
 - a. Consider Approval of InterQual Software Solution Agreement Renewal
 - 3. Capital Expenditure Requests
 - a. Consider Approval of CER Purchase of GE Mac Lab Upgrade/Cedaron/Cerner M640 Server/Cerner Storage
 - 4. Consider Approval of Enterprise Security Awareness Training Program

X. TTUHSC AT THE PERMIAN BASIN REPORT

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

..... Russell Tippin (p.81-92)

- A. COVID-19 Update**
- B. ED Efficiency Update**
- C. Ad hoc Report(s)**

XII. CONSIDER CERTIFICATION OF UNOPPOSED CANDIDATES Steve Steen (p.93)

XIII. CONSIDER ORDER OF CANCELLATION OF ELECTION OF DIRECTORS DISTRICT 1, 3, AND 5 Steve Steen (p. 94)

XIV. ORDER OF ELECTION OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT Steve Steen

XV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH Income Guarantee Agreement**
- B. Consider Approval of MCH On-call Agreement**
- C. Consider Approval of MCH ProCare Provider Agreements**
- D. Inpatient Rehabilitation Agreement with Encompass Health**
- E. Consider Approval of Forming a Non-profit Corporation in Regards to the Agreement with Encompass Health**

XVII. ADJOURNMENT Don Hallmark

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
FEBRUARY 2, 2021 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Ben Quiroz
Richard Herrera (present for part of meeting)

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Adiel Alvarado, President of MCH ProCare
Christin Timmons, Chief Nursing Officer
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Dr. Gary Ventolini, TTUHSC Permian Basin
Dr. Martin Ortega, TTUHSC Permian Basin
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

**OTHERS VIRTUALLY
PRESENT:**

Steve Steen, Chief Legal Counsel
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:32 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. January 2021 Associates of the Month

Russell Tippin introduced the 2021 Associates of the Month as follows:

- Clinical – Trisha Snow, Urgent Care PC Clinic Manager
- Non-Clinical – Terry Mercer, ECHD Police Officer
- Nurse – Heather Burkhalter, RN ICU

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CHECK PRESENTATION FROM THE HUMAN BEAN TO MCHS FOUNDATION

Maurice Torano with the Human Bean presented a check in the amount of \$10,924.55 to the MCHS Foundation. These are funds raised through their fundraising campaign.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, January 5, 2021**
- B. Consider Approval of Joint Conference Committee, November 24, 2020**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, December 2020**
- D. Consider Approval of TTUHSC-PB Graduate Medical Education (GME) Annual Report**
- E. Consider Approval of Institutional Review Board (IRB) Annual Report**

Ben Quiroz moved and David Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 1, FY 2021
2. Quarterly Investment Officer's Certification
3. Investment Policy Annual Review and Approval
4. Financial Report for Month Ended December 31, 2020
5. Capital Expenditure Requests

- a. Consider Approval of EKG Machine
- b. Consider Approval of Acute Care Med/Surg beds & Critical Care Support Surfaces (mattresses)

Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Gary Ventolini and Dr. Martin Ortega provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Christin Timmons provided a report on Medical Center Hospital and the response to the COVID-19 virus.

The boosters are coming the week of February 14. There will be a test group done on February 12. We will be out at Ratliff Wednesday – Friday for first shots. The clinics will be handling the boosters and we are planning on administering between 800 – 1000 shots per day.

This report was for information only. No action was taken.

B. Flag Presentation to the Family of Joe Guerra

Russell Tippin presented the Texas Flag that flew at half-staff in honor of Joe Guerra to his family.

C. Consider Network Incentive Program Engagement Agreement

Steve Ewing presented the Network Incentive Program Engagement Agreement to the Board for approval. This agreement is with Gjerset & Lorenz LLP for them to develop, implement and operate a Medicaid managed care incentive program to secure additional Medicaid reimbursement in the MRSA West Medicaid managed care service delivery area.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Network Incentive Program Engagement Agreement as presented. The motion carried unanimously.

D. Ad-hoc Reports

The Regional Services Report was provided. This report was for information only. No action was taken.

E. Strategic Planning Update

Matt Collins provide an update on the Strategic Planning. The dates for the Strategic Planning is set for May 20 – 22, 2021.

This report was for information only. No action was taken.

XIII. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2)

Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera and Ben Quiroz, Steve Steen, Adiel Alvarado, Kerstin Connolly, and Michaela Johnson.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session.

Steve Ewing, Chief Financial Officer and Christin Timmons, Chief Nursing Officer reported to the Board of Directors during Executive Session. Christin Timmons was excused.

Steve Steen, Chief Legal Counsel, reported to the Board of Directors during Executive Session.

Executive Session began at 6:13 pm.
Executive Session ended at 7:03 p.m.

No action was taken during Executive Session.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following renewals:

- Santiago Giraldo, M.D. This is a 3-year renewal for Internal Medicine Agreement.
- Jennie Wolfram, CRNA. This a 3-year renewal for Anesthesia Agreement.

Don Hallmark presented the following new agreement:

- Courtney Criswell, P.A. This is a 3-year agreement for Cardiology.

Bryn Dodd moved and Ben Quiroz seconded the motion to approve the ProCare provider agreements as presented. The motion carried unanimously.

C. Inpatient Rehabilitation Agreement with Encompass Health

David Dunn moved and Bryn Dodd seconded the motion to table this item. The motion carried unanimously.

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XV. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:06 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



March 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Simon Tan, MD	Medicine	Interoperative Neuromonitoring	Innovation Neuromonitoring	03/02/2021- 03/01/2022

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Courtney Criswell, PA	Cardiology	AHP	Physician Assistant	ProCare	Dr. Farber	03/02/2021- 03/01/2023
*Janelle Fabia, FNP	Pediatrics	AHP	Nurse Practitioner	TTUHSC	Dr. Bennett	03/02/2021- 03/01/2023
Veronica Garcia, FNP	Surgery	AHP	Nurse Practitioner		Dr. Raphael Nwojo	03/02/2021- 03/01/2023
Alma Martinez, FNP	OB/GYN	AHP	Nurse Practitioner		Dr. Pillarisetty	03/02/2021- 03/01/2023
*Sheila Shepherd, FNP	Surgery	AHP	Nurse Practitioner		Dr. Macaulay Nwojo	03/02/2021- 03/01/2023

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



March 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Jonathon Lee, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2021- 02/28/2023
Dawood Malik, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2021- 02/28/2023
Alan Pratt, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2021- 02/28/2023
Wesley Pruett, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2021- 02/28/2023
Duane Wilson, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	03/01/2021- 02/28/2023
Daniel Babbel, MD	Surgery	Yes	Associate	Hand Surgery	ProCare	Yes	04/01/2021- 03/31/2022
Cornelia De Riese, MD	OB/GYN	Yes	Associate	OB/GYN	TTUHS C	None	04/01/2021- 03/31/2022
Eduardo Iregui, MD	Medicine	Yes	Associate	Infectious Disease	TTUHS C	None	04/01/2021- 03/31/2022
Joseph Shayeb, MD	Medicine	Yes	Associate	Internal Medicine	TTUHS C	None	04/01/2021- 03/31/2022
Yulia Bronstein, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	04/01/2021- 03/31/2023
Sam Kim, MD	Medicine	Yes	Active	Internal Medicine	ProCare	None	04/01/2021- 03/31/2023
Sudip Sheth, MD	Pediatrics	Yes	Associate to Active	Neonatal/ Perinatal	TTUHS C	None	04/01/2021- 03/31/2023
Ronald Sonken, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	04/01/2021- 03/31/2023
Meghan Gillala, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	05/01/2021- 04/30/2023
Jeffrey Pinnow, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	05/01/2021- 04/30/2023



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Hayleyesus Gulilat, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Dr. Rolando Diaz	None	03/01/2021- 02/28/2023
Katherine Power, NP	Surgery	AHP	Nurse Practitioner	Envision	Dr. York, Dr. Grove, Dr. Wiltse, Dr. Glenn and Dr. Peterson	None	03/01/2021- 02/28/2023
Nancy Baquirin, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Aberra	None	04/01/2021- 03/31/2023
Joseph Cox, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Dr. Shipkey and Dr. Slater	None	04/01/2021- 03/31/2023
Steven Dillard, PA	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Dr. Shipkey and Dr. Diaz	None	04/01/2021- 03/31/2023
James Horton, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Price, Dr. Bhari, and Dr. Bryan	None	04/01/2021- 03/31/2023

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



March 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Daniel Babbel, MD	Surgery	ADDING: Arthroscopic surgery; fractures, open and closed treatment of
Steven Dillard, PA	Emergency Medicine	ADDING: Acute traumatic wound management and closure
Abbie Schuster, MD	Surgery	ADDING: ADD: da Vinci Surgical System

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



March 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. The resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Jeneva Marmolejo, PA-C	AHP	Medicine	01/22/2021	Resignation
Manjula Mudduluru, MD	Active	Pediatrics	04/05/2020	Resignation
Sari Nabulsi, MD	Associate	Pediatrics	01/31/2021	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



March 2, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Sudip Sheth, MD	Pediatrics	Associate to active

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		



Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM

Family Health Clinic
March 2021
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 587,333	\$ 533,455	10.1%	\$ 659,888	-11.0%	\$ 2,221,641	\$ 2,040,372	8.9%	\$ 2,260,100	-1.7%
TOTAL PATIENT REVENUE	\$ 587,333	\$ 533,455	10.1%	\$ 659,888	-11.0%	\$ 2,221,641	\$ 2,040,372	8.9%	\$ 2,260,100	-1.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 327,570	\$ 183,415	78.6%	\$ 224,864	45.7%	\$ 1,223,467	\$ 701,520	74.4%	\$ 382,654	219.7%
Self Pay Adjustments	90,254	51,669	74.7%	61,805	46.0%	275,823	197,617	39.6%	80,219	243.8%
Bad Debts	1,870	85,433	-97.8%	85,690	-97.8%	82,099	326,767	-74.9%	809,364	-89.9%
TOTAL REVENUE DEDUCTIONS	\$ 419,694	\$ 320,517	30.9%	\$ 372,359	12.7%	\$ 1,581,389	\$ 1,225,904	29.0%	\$ 1,272,238	24.3%
	71.46%	60.08%		56.43%		71.18%	60.08%		56.29%	
NET PATIENT REVENUE	\$ 167,640	\$ 212,938	-21.3%	\$ 287,529	-41.7%	\$ 640,252	\$ 814,468	-21.4%	\$ 987,862	-35.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 19,463	\$ 26,697	-27.1%	\$ 29,937	-35.0%	\$ 61,393	\$ 106,788	-42.5%	\$ 81,331	-24.5%
TOTAL OTHER REVENUE	\$ 19,463	\$ 26,697	-27.1%	\$ 29,937	-35.0%	\$ 61,393	\$ 106,788	-42.5%	\$ 81,331	-24.5%
NET OPERATING REVENUE	\$ 187,103	\$ 239,635	-21.9%	\$ 317,465	-41.1%	\$ 701,645	\$ 921,256	-23.8%	\$ 1,069,193	-34.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 85,772	\$ 113,363	-24.3%	\$ 102,662	-16.5%	\$ 359,213	\$ 433,598	-17.2%	\$ 434,098	-17.3%
Benefits	21,239	28,416	-25.3%	25,072	-15.3%	90,138	110,844	-18.7%	114,549	-21.3%
Physician Services	139,030	151,471	-8.2%	153,165	-9.2%	563,241	605,884	-7.0%	523,058	7.7%
Cost of Drugs Sold	3,149	9,289	-66.1%	12,675	-75.2%	20,216	35,531	-43.1%	44,798	-54.9%
Supplies	4,612	6,196	-25.6%	5,410	-14.7%	44,437	23,942	85.6%	21,238	109.2%
Utilities	6,054	5,939	1.9%	6,011	0.7%	22,495	23,756	-5.3%	23,343	-3.6%
Repairs and Maintenance	650	1,192	-45.5%	625	4.0%	5,746	4,768	20.5%	2,425	137.0%
Leases and Rentals	538	370	45.4%	442	21.8%	1,997	1,480	35.0%	1,871	6.7%
Other Expense	1,200	1,000	20.0%	1,000	20.0%	11,842	7,093	67.0%	7,092	67.0%
TOTAL OPERATING EXPENSES	\$ 262,245	\$ 317,236	-17.3%	\$ 307,061	-14.6%	\$ 1,119,327	\$ 1,246,896	-10.2%	\$ 1,172,472	-4.5%
Depreciation/Amortization	\$ 33,224	\$ 33,223	0.0%	\$ 34,032	-2.4%	\$ 133,098	\$ 133,094	0.0%	\$ 139,030	-4.3%
TOTAL OPERATING COSTS	\$ 295,469	\$ 350,459	-15.7%	\$ 341,093	-13.4%	\$ 1,252,425	\$ 1,379,990	-9.2%	\$ 1,311,503	-4.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (108,366)	\$ (110,824)	-2.2%	\$ (23,627)	358.6%	\$ (550,780)	\$ (458,734)	20.1%	\$ (242,310)	127.3%
Operating Margin	-57.92%	-46.25%	25.2%	-7.44%	678.2%	-78.50%	-49.79%	57.6%	-22.66%	246.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,557	1,530	1.8%	1,799	-13.5%	5,977	5,852	2.1%	6,185	-3.4%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,557	1,530	1.8%	1,799	-13.5%	5,977	5,852	2.1%	6,185	-3.4%
Average Revenue per Office Visit	377.22	348.66	8.2%	366.81	2.8%	371.70	348.66	6.6%	365.42	1.7%
Hospital FTE's (Salaries and Wages)	18.2	27.1	-32.8%	24.9	-26.9%	19.6	27.2	-27.7%	26.9	-27.0%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 587,333	\$ 367,984	59.6%	\$ 424,920	38.2%	\$ 2,221,250	\$ 1,407,669	57.8%	\$ 1,465,582	51.6%
TOTAL PATIENT REVENUE	\$ 587,333	\$ 367,984	59.6%	\$ 424,920	38.2%	\$ 2,221,250	\$ 1,407,669	57.8%	\$ 1,465,582	51.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 320,286	\$ 123,019	160.4%	\$ 56,511	466.8%	\$ 1,219,088	\$ 470,588	159.1%	\$ 141,517	761.4%
Self Pay Adjustments	85,899	32,805	161.8%	12,897	566.0%	278,293	125,490	121.8%	50,637	449.6%
Bad Debts	16,203	57,701	-71.9%	148,110	-89.1%	91,711	220,727	-58.5%	578,608	-84.1%
TOTAL REVENUE DEDUCTIONS	\$ 422,388	\$ 213,525	97.8%	\$ 217,517	94.2%	\$ 1,589,092	\$ 816,805	94.5%	\$ 770,762	106.2%
	71.9%	58.0%		51.2%		71.5%	58.0%		52.6%	
NET PATIENT REVENUE	\$ 164,946	\$ 154,459	6.8%	\$ 207,403	-20.5%	\$ 632,157	\$ 590,864	7.0%	\$ 694,820	-9.0%
OTHER REVENUE										
FHC Other Revenue	\$ 19,463	\$ 26,697	0.0%	\$ 29,937	-35.0%	\$ 61,393	\$ 106,788	0.0%	\$ 81,331	-24.5%
TOTAL OTHER REVENUE	\$ 19,463	\$ 26,697	-27.1%	\$ 29,937	-35.0%	\$ 61,393	\$ 106,788	-42.5%	\$ 81,331	-24.5%
NET OPERATING REVENUE	\$ 184,409	\$ 181,156	1.8%	\$ 237,340	-22.3%	\$ 693,550	\$ 697,652	-0.6%	\$ 776,150	-10.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 102,900	\$ 81,804	25.8%	\$ 72,792	41.4%	\$ 359,213	\$ 312,928	14.8%	\$ 301,510	19.1%
Benefits	21,239	20,505	3.6%	17,777	19.5%	90,138	79,996	12.7%	79,562	13.3%
Physician Services	139,746	104,171	34.2%	96,900	44.2%	563,241	416,684	35.2%	313,786	79.5%
Cost of Drugs Sold	3,149	6,575	-52.1%	9,391	-66.5%	20,216	25,153	-19.6%	31,182	-35.2%
Supplies	4,612	4,727	-2.4%	3,816	20.9%	44,437	18,261	143.3%	20,173	120.3%
Utilities	3,129	3,021	3.6%	2,860	9.4%	11,834	12,084	-2.1%	11,034	7.3%
Repairs and Maintenance	650	1,073	-39.4%	625	4.0%	5,746	4,292	33.9%	2,425	137.0%
Leases and Rentals	538	370	45.4%	442	21.8%	1,997	1,480	35.0%	1,871	6.7%
Other Expense	1,200	1,000	20.0%	1,000	20.0%	11,842	7,093	67.0%	7,092	67.0%
TOTAL OPERATING EXPENSES	\$ 277,163	\$ 223,246	24.2%	\$ 205,603	34.8%	\$ 1,108,666	\$ 877,971	26.3%	\$ 768,636	44.2%
Depreciation/Amortization	\$ 3,900	\$ 3,899	0.0%	\$ 4,707	-17.2%	\$ 15,800	\$ 15,798	0.0%	\$ 18,938	-16.6%
TOTAL OPERATING COSTS	\$ 281,063	\$ 227,145	23.7%	\$ 210,310	33.6%	\$ 1,124,466	\$ 893,769	25.8%	\$ 787,574	42.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (96,654)	\$ (45,989)	-110.2%	\$ 27,029	457.6%	\$ (430,916)	\$ (196,117)	-119.7%	\$ (11,423)	3672.2%
Operating Margin	-52.41%	-25.39%	106.5%	11.39%	-560.2%	-62.13%	-28.11%	121.0%	-1.47%	4121.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,557	1,065	46.2%	1,161	34.1%	5,977	4,074	46.7%	4,091	46.1%
Average Revenue per Office Visit	377.22	345.52	9.2%	365.99	3.1%	371.63	345.53	7.6%	358.25	3.7%
Hospital FTE's (Salaries and Wages)	18.0	19.2	-6.0%	17.0	6.1%	19.6	19.3	1.7%	17.9	9.3%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ -	\$ 165,471	-100.0%	\$ 234,968	-100.0%	\$ 392	\$ 632,703	-99.9%	\$ 794,518	-100.0%
TOTAL PATIENT REVENUE	\$ -	\$ 165,471	-100.0%	\$ 234,968	-100.0%	\$ 392	\$ 632,703	-99.9%	\$ 794,518	-100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 7,284	\$ 60,396	-87.9%	\$ 168,354	-95.7%	\$ 4,379	\$ 230,932	-98.1%	\$ 241,137	-98.2%
Self Pay Adjustments	4,356	18,864	-76.9%	48,908	-91.1%	(2,470)	72,127	-103.4%	29,583	-108.3%
Bad Debts	(14,333)	27,732	-151.7%	(62,420)	-77.0%	(9,612)	106,040	-109.1%	230,756	-104.2%
TOTAL REVENUE DEDUCTIONS	\$ (2,694)	\$ 106,992	-102.5%	\$ 154,842	-101.7%	\$ (7,703)	\$ 409,099	-101.9%	\$ 501,476	-101.5%
	#DIV/0!	64.66%		65.90%		-1966.92%	64.66%		63.12%	
NET PATIENT REVENUE	\$ 2,694	\$ 58,479	-95.4%	\$ 80,126	-96.6%	\$ 8,095	\$ 223,604	-96.4%	\$ 293,042	-97.2%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 2,694	\$ 58,479	-95.4%	\$ 80,126	-96.6%	\$ 8,095	\$ 223,604	-96.4%	\$ 293,042	-97.2%
OPERATING EXPENSE										
Salaries and Wages	\$ (17,128)	\$ 31,559	-154.3%	\$ 29,869	-157.3%	\$ -	\$ 120,670	-100.0%	\$ 132,588	-100.0%
Benefits	-	7,911	-100.0%	7,295	-100.0%	-	30,848	-100.0%	34,987	-100.0%
Physician Services	(716)	47,300	-101.5%	56,265	-101.3%	-	189,200	-100.0%	209,272	-100.0%
Cost of Drugs Sold	-	2,714	-100.0%	3,284	-100.0%	-	10,378	-100.0%	13,616	-100.0%
Supplies	-	1,469	-100.0%	1,594	-100.0%	-	5,681	-100.0%	1,064	-100.0%
Utilities	2,925	2,918	0.2%	3,151	-7.2%	10,661	11,672	-8.7%	12,309	-13.4%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	476	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ (14,919)	\$ 93,990	-115.9%	\$ 101,458	-114.7%	\$ 10,661	\$ 368,925	-97.1%	\$ 403,837	-97.4%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 117,298	\$ 117,296	0.0%	\$ 120,092	-2.3%
TOTAL OPERATING COSTS	\$ 14,406	\$ 123,314	-88.3%	\$ 130,783	-89.0%	\$ 127,959	\$ 486,221	-73.7%	\$ 523,929	-75.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (11,712)	\$ (64,835)	-81.9%	\$ (50,657)	-76.9%	\$ (119,864)	\$ (262,617)	-54.4%	\$ (230,886)	-48.1%
Operating Margin	-434.79%	-110.87%	292.2%	-63.22%	587.7%	-1480.78%	-117.45%	1160.8%	-78.79%	1779.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	465	-100.0%	638	-100.0%	-	1,778	-100.0%	2,094	-100.0%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	-	465	-100.0%	638	-100.0%	-	1,778	-100.0%	2,094	-100.0%
Average Revenue per Office Visit	-	355.85	-100.0%	368.29	-100.0%	-	355.85	-100.0%	379.43	-100.0%
Hospital FTE's (Salaries and Wages)	0.2	7.9	-98.0%	7.9	-98.0%	0.0	7.9	-99.5%	9.0	-99.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JANUARY 2021**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 100,908	\$ -	\$ 100,908	17.2%	\$ 370,774	\$ (899)	\$ 369,875	16.6%
Medicaid	246,140	-	246,140	41.9%	1,010,233	(2,113)	1,008,120	45.4%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	82,441	-	82,441	14.0%	309,447	(2,984)	306,464	13.8%
Self Pay	143,328	-	143,328	24.4%	464,274	8,475	472,750	21.3%
Other	14,517	-	14,517	2.5%	66,521	(2,088)	64,432	2.9%
Total	\$ 587,333	\$ -	\$ 587,333	100.0%	\$ 2,221,250	\$ 392	\$ 2,221,641	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 24,532	\$ 224	\$ 24,756	17.8%	\$ 117,402	\$ 4,203	\$ 121,606	18.9%
Medicaid	70,549	(327)	70,222	50.6%	336,281	3,656	339,937	52.9%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	17,389	269	17,658	12.7%	84,051	255	84,306	13.1%
Self Pay	24,155	987	25,142	18.1%	88,527	6,362	94,888	14.8%
Other	1,073	-	1,073	0.8%	1,715	187	1,903	0.3%
Total	\$ 137,698	\$ 1,153	\$ 138,851	100.0%	\$ 627,976	\$ 14,663	\$ 642,639	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JANUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 100,908	17.2%	\$ 60,798	14.3%	\$ 370,774	16.7%	\$ 233,604	15.9%
Medicaid	246,140	41.9%	182,450	42.9%	1,010,233	45.5%	601,904	41.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	82,441	14.0%	67,519	15.9%	309,447	13.9%	256,381	17.5%
Self Pay	143,328	24.4%	111,986	26.4%	464,274	20.9%	369,893	25.2%
Other	14,517	2.5%	2,167	0.5%	66,521	3.0%	3,800	0.3%
TOTAL	\$ 587,333	100.0%	\$ 424,920	100.0%	\$ 2,221,250	100.0%	\$ 1,465,582	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 24,532	17.8%	\$ 16,114	14.9%	\$ 117,402	18.7%	\$ 311,711	47.3%
Medicaid	70,549	51.3%	54,523	50.4%	336,281	53.5%	192,763	29.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	17,389	12.6%	13,587	12.6%	84,051	13.4%	68,736	10.4%
Self Pay	24,155	17.5%	23,297	21.5%	88,527	14.1%	84,351	12.8%
Other	1,073	0.8%	670	0.6%	1,715	0.3%	1,358	0.2%
TOTAL	\$ 137,698	100.0%	\$ 108,190	100.0%	\$ 627,976	100.0%	\$ 658,919	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JANUARY 2021**

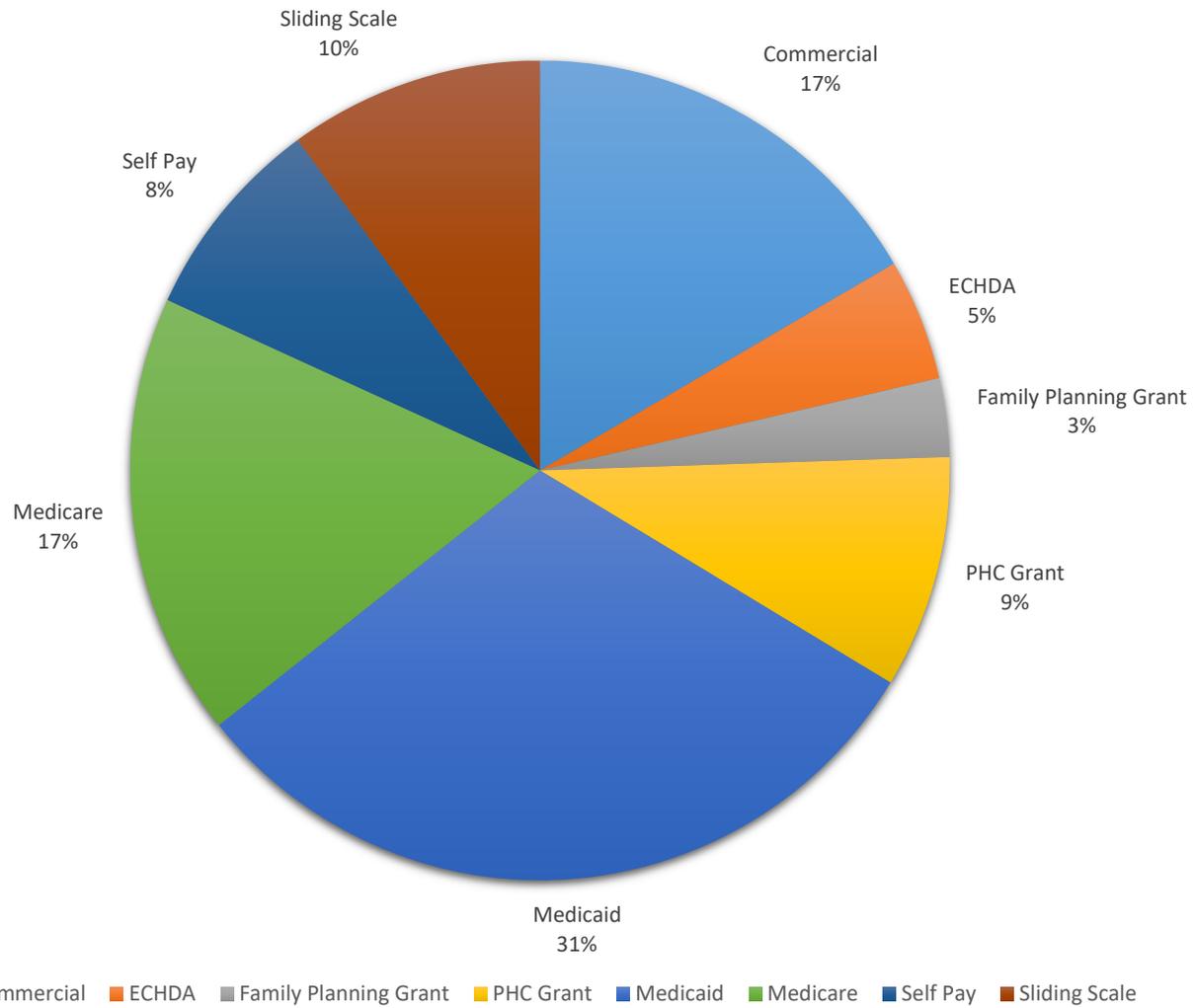
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	#DIV/0!	\$ 49,599	21.1%	\$ (899)	-229.6%	\$ 185,007	23.3%
Medicaid	-	#DIV/0!	\$ 67,619	28.8%	(2,113)	-539.4%	210,855	26.5%
PHC	-	#DIV/0!	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	-	#DIV/0!	\$ 53,748	22.9%	(2,984)	-761.8%	163,190	20.5%
Self Pay	-	#DIV/0!	\$ 63,007	26.8%	8,475	2164.0%	233,588	29.4%
Other	-	#DIV/0!	\$ 996	0.4%	(2,088)	-533.2%	1,879	0.2%
TOTAL	\$ -	#DIV/0!	\$ 234,968	100.0%	\$ 392	100.0%	\$ 794,518	100.0%

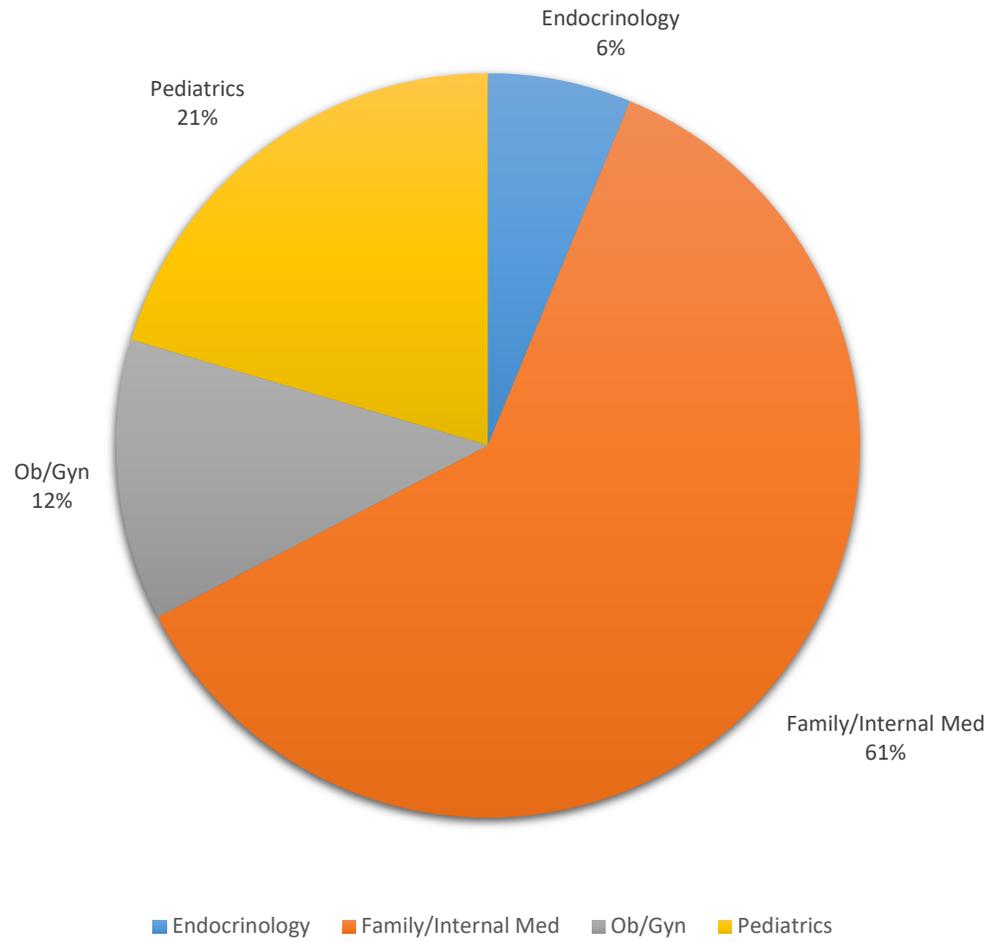
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 224	19.4%	\$ 9,604	24.1%	\$ 4,203	28.7%	\$ 53,594	28.5%
Medicaid	(327)	-28.3%	10,721	26.9%	3,656	24.9%	48,737	25.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	269	23.3%	7,251	18.2%	255	1.7%	41,172	21.9%
Self Pay	987	85.6%	12,027	30.2%	6,362	43.4%	43,417	23.1%
Other	-	0.0%	211	0.5%	187	1.3%	953	0.5%
TOTAL	\$ 1,153	100.0%	\$ 39,815	100.0%	\$ 14,664	100.0%	\$ 187,872	100.0%

FHC January Visits by Financial Class



FHC January Visits By Service



FHC Executive Director's Report-March 2021

- **Change of Scope Update:** MCHS Administration and the FHC Board approved the addition of a third FQHC location, the Healthy Kids Clinic at 3001 JBS Parkway. We will submit a request to HRSA to add this location to our existing FQHC scope. When this request is approved, FHC will be transitioning its Pediatric division to the JBS Healthy Kids Clinic location.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 1 LVN, and 1 Front Desk.
- **Telehealth Update:** For the month of January, telehealth visits accounted for 8% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Friday 8am-Noon and 1pm-5pm; implemented visitor restrictions; and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.
- **FHC West University Update:** The Family Health Clinic has begun its transition back to the West University campus. Dr. Mavis started seeing patients at West University again on Monday February 8, 2021.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,044	1,156	-9.7%	1,229	-15.1%	4,015	4,422	-9.2%	4,771	-15.8%
Neonatal ICU (NICU)	26	31	-16.1%	20	30.0%	101	117	-13.7%	111	-9.0%
Total Admissions	1,070	1,187	-9.9%	1,249	-14.3%	4,116	4,539	-9.3%	4,882	-15.7%
Patient Days										
Adult & Pediatric	4,832	4,201	15.0%	4,539	6.5%	17,602	16,071	9.5%	16,972	3.7%
ICU	499	383	30.3%	401	24.4%	1,728	1,464	18.0%	1,487	16.2%
CCU	373	390	-4.4%	403	-7.4%	1,674	1,491	12.3%	1,561	7.2%
NICU	346	523	-33.8%	471	-26.5%	1,309	2,000	-34.6%	2,125	-38.4%
Total Patient Days	6,050	5,497	10.1%	5,814	4.1%	22,313	21,026	6.1%	22,145	0.8%
Observation (Obs) Days	485	809	-40.0%	931	-47.9%	2,228	3,096	-28.0%	3,492	-36.2%
Nursery Days	254	325	-21.8%	291	-12.7%	1,139	1,244	-8.4%	1,216	-6.3%
Total Occupied Beds / Bassinets	6,789	6,631	2.4%	7,036	-3.5%	25,680	25,366	1.2%	26,853	-4.4%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.46	4.30	27.0%	4.35	25.7%	5.23	4.30	21.6%	4.20	24.7%
NICU	13.31	16.87	-21.1%	23.55	-43.5%	12.96	17.09	-24.2%	19.14	-32.3%
Total ALOS	5.65	4.63	22.1%	4.65	21.5%	5.42	4.63	17.0%	4.54	19.5%
Acute / Adult & Pediatric w/o OB	6.40			5.11	25.1%	6.21			5.02	23.6%
Average Daily Census	195.2	177.3	10.1%	187.5	4.1%	181.4	170.9	6.1%	180.0	0.8%
Hospital Case Mix Index (CMI)	1.8565	1.5944	16.4%	1.5579	19.2%	1.7608	1.5944	10.4%	1.5556	13.2%
Medicare										
Admissions	381	415	-8.2%	455	-16.3%	1,432	1,587	-9.8%	1,746	-18.0%
Patient Days	2,512	1,991	26.2%	2,178	15.3%	9,152	7,615	20.2%	8,190	11.7%
Average Length of Stay	6.59	4.80	37.4%	4.79	37.7%	6.39	4.80	33.2%	4.69	36.2%
Case Mix Index	2.2133			1.6987	30.3%	2.0891			1.7947	16.4%
Medicaid										
Admissions	124	148	-16.2%	138	-10.1%	552	567	-2.6%	600	-8.0%
Patient Days	593	744	-20.3%	702	-15.5%	2,331	2,845	-18.1%	3,018	-22.8%
Average Length of Stay	4.78	5.03	-4.9%	5.09	-6.0%	4.22	5.02	-15.8%	5.03	-16.0%
Case Mix Index	1.3646			1.1151	22.4%	1.1373			1.0784	5.5%
Commercial										
Admissions	308	321	-4.0%	335	-8.1%	1,132	1,228	-7.8%	1,334	-15.1%
Patient Days	1,559	1,411	10.5%	1,415	10.2%	5,503	5,399	1.9%	5,659	-2.8%
Average Length of Stay	5.06	4.40	15.2%	4.22	19.8%	4.86	4.40	10.6%	4.24	14.6%
Case Mix Index	1.7853			1.4627	22.1%	1.7249			1.4566	18.4%
Self Pay										
Admissions	236	275	-14.2%	290	-18.6%	898	1,051	-14.6%	1,087	-17.4%
Patient Days	1,256	1,264	-0.6%	1,339	-6.2%	4,740	4,837	-2.0%	4,633	2.3%
Average Length of Stay	5.32	4.60	15.8%	4.62	15.3%	5.28	4.60	14.7%	4.26	23.8%
Case Mix Index	1.6048			1.5121	6.1%	1.5901			1.4538	9.4%
All Other										
Admissions	21	28	-25.0%	31	-32.3%	102	106	-3.8%	115	-11.3%
Patient Days	130	143	-9.1%	180	-27.8%	587	546	7.5%	645	-9.0%
Average Length of Stay	6.19	5.11	21.2%	5.81	6.6%	5.75	5.15	11.7%	5.61	2.6%
Case Mix Index	1.6822			2.4227	-30.6%	1.9131			2.0699	-7.6%
Radiology										
InPatient	4,460	4,247	5.0%	4,451	0.2%	16,479	16,251	1.4%	17,661	-6.7%
OutPatient	6,387	7,530	-15.2%	8,559	-25.4%	25,934	28,802	-10.0%	33,846	-23.4%
Cath Lab										
InPatient	451	466	-3.2%	479	-5.8%	1,662	1,784	-6.8%	1,961	-15.2%
OutPatient	407	598	-31.9%	536	-24.1%	2,292	2,287	0.2%	2,240	2.3%
Laboratory										
InPatient	86,689	60,429	43.5%	75,183	15.3%	316,873	231,156	37.1%	284,616	11.3%
OutPatient	53,926	60,943	-11.5%	69,098	-22.0%	219,449	233,136	-5.9%	255,521	-14.1%
Other										
Deliveries	157	192	-18.2%	169	-7.1%	696	734	-5.2%	720	-3.3%
Surgical Cases										
InPatient	235	279	-15.8%	265	-11.3%	802	1,069	-25.0%	1,144	-29.9%
OutPatient	657	541	21.4%	553	18.8%	2,065	2,068	-0.1%	2,191	-5.8%
Total Surgical Cases	892	820	8.8%	818	9.0%	2,867	3,137	-8.6%	3,335	-14.0%
GI Procedures (Endo)										
InPatient	92	154	-40.3%	170	-45.9%	363	590	-38.5%	673	-46.1%
OutPatient	86	248	-65.3%	232	-62.9%	441	949	-53.5%	1,067	-58.7%
Total GI Procedures	178	402	-55.7%	402	-55.7%	804	1,539	-47.8%	1,740	-53.8%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,397	3,565	-4.7%	5,066	-32.9%	12,455	14,145	-11.9%	19,558	-36.3%
Observation Days	485	809	-40.0%	931	-47.9%	2,228	3,096	-28.0%	3,492	-36.2%
Other O/P Occasions of Service	16,483	19,071	-13.6%	21,416	-23.0%	67,984	72,955	-6.8%	81,387	-16.5%
Total O/P Occasions of Svc.	20,365	23,445	-13.1%	27,413	-25.7%	82,667	90,196	-8.3%	104,437	-20.8%
Hospital Operations										
Manhours Paid	254,236	265,535	-4.3%	289,270	-12.1%	1,029,037	1,055,810	-2.5%	1,142,128	-9.9%
FTE's	1,435.2	1,499.0	-4.3%	1,633.0	-12.1%	1,464.1	1,502.2	-2.5%	1,625.0	-9.9%
Adjusted Patient Days	9,650	9,974	-3.3%	11,121	-13.2%	37,609	38,511	-2.3%	42,184	-10.8%
Hours / Adjusted Patient Day	26.35	26.62	-1.0%	26.01	1.3%	27.36	27.42	-0.2%	27.07	1.1%
Occupancy - Actual Beds	55.9%	50.8%	10.1%	52.7%	6.1%	52.0%	49.0%	6.1%	51.6%	0.8%
FTE's / Adjusted Occupied Bed	4.6	4.7	-1.0%	4.6	1.3%	4.8	4.8	-0.2%	4.7	1.1%
InPatient Rehab Unit										
Admissions	-	33	-100.0%	33	-100.0%	56	125	-55.2%	142	-60.6%
Patient Days	-	438	-100.0%	457	-100.0%	880	1,675	-47.5%	1,887	-53.4%
Average Length of Stay	0.0	13.3	-100.0%	13.8	-100.0%	15.7	13.4	17.3%	13.3	18.3%
Manhours Paid	(59)	8,178	-100.7%	5,683	-101.0%	17,073	32,151	-46.9%	24,215	-29.5%
FTE's	(0.3)	46.2	-100.7%	32.1	-101.0%	24.3	45.7	-46.9%	34.5	-29.5%
Center for Primary Care - Clements										
Total Medical Visits	1,557	1,065	46.2%	1,161	34.1%	5,977	4,074	46.7%	4,091	46.1%
Manhours Paid	3,195	3,400	-6.0%	3,011	6.1%	13,770	13,539	1.7%	12,602	9.3%
FTE's	18.0	19.2	-6.0%	17.0	6.1%	19.6	19.3	1.7%	17.9	9.3%
Center for Primary Care - West University										
Total Medical Visits	-	465	-100.0%	638	-100.0%	-	1,778	-100.0%	2,094	-100.0%
Manhours Paid	29	1,395	-98.0%	1,400	-98.0%	29	5,554	-99.5%	6,307	-99.5%
FTE's	0.2	7.9	-98.0%	7.9	-98.0%	0.0	7.9	-99.5%	9.0	-99.5%
Total ECHD Operations										
Total Admissions	1,070	1,220	-12.3%	1,282	-16.5%	4,172	4,664	-10.5%	5,024	-17.0%
Total Patient Days	6,050	5,935	1.9%	6,271	-3.5%	23,193	22,701	2.2%	24,032	-3.5%
Total Patient and Obs Days	6,535	6,744	-3.1%	7,202	-9.3%	25,421	25,797	-1.5%	27,524	-7.6%
Total FTE's	1,453.1	1,572.2	-7.6%	1,692.2	-14.1%	1,508.0	1,575.1	-4.3%	1,686.9	-10.6%
FTE's / Adjusted Occupied Bed	4.7	4.5	3.1%	4.4	6.7%	4.7	4.7	-0.1%	4.5	4.6%
Total Adjusted Patient Days	9,650	10,768	-10.4%	11,996	-19.6%	39,141	40,838	-4.2%	45,795	-14.5%
Hours / Adjusted Patient Day	26.67	25.86	3.1%	24.99	6.7%	27.08	27.11	-0.1%	25.89	4.6%
Outpatient Factor	1.5950	1.8144	-12.1%	1.9129	-16.6%	1.6847	1.8545	-9.2%	1.9056	-11.6%
Blended O/P Factor	1.7902	2.0667	-13.4%	2.1236	-15.7%	1.9084	2.0665	-7.7%	2.1137	-9.7%
Total Adjusted Admissions	1,707	2,214	-22.9%	2,452	-30.4%	7,048	8,542	-17.5%	9,574	-26.4%
Hours / Adjusted Admission	150.83	125.82	19.9%	122.24	23.4%	150.39	129.59	16.0%	123.84	21.4%
FTE's - Hospital Contract	30.3	37.4	-19.0%	35.9	-15.6%	34.8	36.1	-3.5%	41.1	-15.2%
FTE's - Mgmt Services	42.9	50.4	-14.9%	70.5	-39.1%	43.6	50.4	-13.4%	70.6	-38.2%
Total FTE's (including Contract)	1,526.3	1,660.1	-8.1%	1,798.7	-15.1%	1,586.5	1,661.6	-4.5%	1,798.5	-11.8%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	4.8	2.6%	4.6	5.5%	5.0	5.0	-0.4%	4.8	3.2%
ProCare FTEs	203.6	237.1	-14.1%	203.0	0.3%	204.4	234.5	-12.9%	208.1	-1.8%
Total System FTEs	1,729.9	1,897.2	-8.8%	2,001.7	-13.6%	1,790.8	1,896.1	-5.6%	2,006.7	-10.8%
Urgent Care Visits										
JBS Clinic	535	841	-36.4%	1,163	-54.0%	2,231	3,216	-30.6%	4,356	-48.8%
West University	518	471	10.0%	710	-27.0%	3,926	1,803	117.7%	2,569	52.8%
42nd Street	1,282	504	154.4%	828	54.8%	5,812	1,927	201.6%	3,165	83.6%
Total Urgent Care Visits	2,335	1,816	28.6%	2,701	-13.6%	11,969	6,946	72.3%	10,090	18.6%
Wal-Mart Clinic Visits										
East Clinic	191	490	-61.0%	476	-59.9%	598	1,856	-67.8%	1,803	-66.8%
West Clinic	-	-	0.0%	484	-100.0%	-	-	0.0%	1,715	-100.0%
Total Wal-Mart Visits	191	490	-61.0%	960	-80.1%	598	1,856	-67.8%	3,518	-83.0%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2021**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 68,413,999	\$ 4,650	\$ 68,418,649
Investments	51,657,611	-	51,657,611
Patient Accounts Receivable - Gross	220,450,549	29,994,839	250,445,388
Less: 3rd Party Allowances	(136,213,293)	(5,087,414)	(141,300,706)
Bad Debt Allowance	(58,478,463)	(16,489,103)	(74,967,566)
Net Patient Accounts Receivable	25,758,794	8,418,322	34,177,116
Taxes Receivable	7,894,328	-	7,894,328
Accounts Receivable - Other	15,251,774	36,308	15,288,082
Inventories	7,342,673	398,279	7,740,952
Prepaid Expenses	3,327,292	169,488	3,496,780
Total Current Assets	179,646,471	9,027,048	188,673,519
CAPITAL ASSETS:			
Property and Equipment	485,981,350	467,364	486,448,714
Construction in Progress	3,270,778	-	3,270,778
	489,252,128	467,364	489,719,492
Less: Accumulated Depreciation and Amortization	(314,133,574)	(338,810)	(314,472,384)
Total Capital Assets	175,118,554	128,554	175,247,108
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,378,248	-	6,378,248
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,280,396	-	2,280,396
Pension, Deferred Outflows of Resources	6,438,549	-	6,438,549
Assets whose use is Limited	-	90,156	90,156
TOTAL ASSETS	\$ 370,461,085	\$ 9,245,758	\$ 379,706,843
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,117,605	\$ -	\$ 2,117,605
Self-Insurance Liability - Current Portion	2,975,092	-	2,975,092
Accounts Payable	23,073,920	4,683,948	27,757,869
A/R Credit Balances	2,767,480	-	2,767,480
Accrued Interest	594,490	-	594,490
Accrued Salaries and Wages	3,932,764	4,403,603	8,336,366
Accrued Compensated Absences	3,760,192	-	3,760,192
Due to Third Party Payors	4,517,434	-	4,517,434
Deferred Revenue	6,245,536	191,038	6,436,574
Total Current Liabilities	49,984,513	9,278,589	59,263,102
ACCRUED POST RETIREMENT BENEFITS	61,955,276	-	61,955,276
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	-	1,688,420
LONG-TERM DEBT - Less Current Maturities	71,007,663	-	71,007,663
Total Liabilities	184,635,872	9,278,589	193,914,461
FUND BALANCE	185,825,213	(32,831)	185,792,382
TOTAL LIABILITIES AND FUND BALANCE	\$ 370,461,085	\$ 9,245,758	\$ 379,706,843

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2021**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 68,418,649	\$ 85,536,668	\$ 4,650	\$ (17,122,669)
Investments	51,657,611	37,790,083	-	13,867,528
Patient Accounts Receivable - Gross	250,445,388	229,332,591	29,129,319	(8,016,521)
Less: 3rd Party Allowances	(141,300,706)	(130,246,448)	(6,079,147)	(4,975,111)
Bad Debt Allowance	<u>(74,967,566)</u>	<u>(74,141,620)</u>	<u>(15,966,971)</u>	<u>15,141,025</u>
Net Patient Accounts Receivable	34,177,116	24,944,523	7,083,200	2,149,393
Taxes Receivable	7,894,328	6,690,004	-	1,204,324
Accounts Receivable - Other	15,288,082	7,316,982	23,598	7,947,503
Inventories	7,740,952	7,585,878	398,279	(243,206)
Prepaid Expenses	<u>3,496,780</u>	<u>2,891,777</u>	<u>202,921</u>	<u>402,082</u>
Total Current Assets	<u>188,673,519</u>	<u>172,755,916</u>	<u>7,712,648</u>	<u>8,204,955</u>
CAPITAL ASSETS:				
Property and Equipment	486,448,714	480,276,838	467,364	5,704,511
Construction in Progress	<u>3,270,778</u>	<u>4,122,443</u>	<u>-</u>	<u>(851,664)</u>
	489,719,492	484,399,281	467,364	4,852,847
Less: Accumulated Depreciation and Amortization	<u>(314,472,384)</u>	<u>(307,901,871)</u>	<u>(331,334)</u>	<u>(6,239,179)</u>
Total Capital Assets	<u>175,247,108</u>	<u>176,497,410</u>	<u>136,030</u>	<u>(1,386,332)</u>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	0	(0)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	2,370,723	-	(2,365,827)
Restricted Assets Held in Endowment	6,378,248	6,375,569	-	2,679
Restricted TPC, LLC	593,971	593,971	-	-
Restricted MCH West Texas Services	2,280,396	2,255,728	-	24,668
Pension, Deferred Outflows of Resources	6,438,549	6,438,549	-	-
Assets whose use is Limited	<u>90,156</u>	<u>-</u>	<u>69,426</u>	<u>20,730</u>
TOTAL ASSETS	<u>\$ 379,706,843</u>	<u>\$ 367,287,865</u>	<u>\$ 7,918,105</u>	<u>\$ 4,500,873</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,117,605	\$ 2,035,380	\$ -	\$ 82,226
Self-Insurance Liability - Current Portion	2,975,092	3,179,304	-	(204,212)
Accounts Payable	27,757,869	24,244,787	3,371,956	141,126
A/R Credit Balances	2,767,480	4,064,002	-	(1,296,522)
Accrued Interest	594,490	32,015	-	562,475
Accrued Salaries and Wages	8,336,366	6,607,784	4,346,323	(2,617,740)
Accrued Compensated Absences	3,760,192	4,182,624	-	(422,431)
Due to Third Party Payors	4,517,434	4,217,493	-	299,941
Deferred Revenue	<u>6,436,574</u>	<u>290,392</u>	<u>232,657</u>	<u>5,913,526</u>
Total Current Liabilities	<u>59,263,102</u>	<u>48,853,779</u>	<u>7,950,935</u>	<u>2,458,388</u>
ACCRUED POST RETIREMENT BENEFITS	61,955,276	59,555,276	-	2,400,000
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	2,037,980	-	(349,560)
LONG-TERM DEBT - Less Current Maturities	71,007,663	69,162,757	-	1,844,906
Total Liabilities	<u>193,914,461</u>	<u>179,609,792</u>	<u>7,950,935</u>	<u>6,353,734</u>
FUND BALANCE	<u>185,792,382</u>	<u>187,678,074</u>	<u>(32,831)</u>	<u>(1,852,861)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 379,706,843</u>	<u>\$ 367,287,865</u>	<u>\$ 7,918,105</u>	<u>\$ 4,500,873</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 60,863,667	\$ 54,212,963	12.3%	\$ 54,460,877	11.8%	\$ 220,447,933	\$ 208,913,851	5.5%	\$ 213,051,661	3.5%
Outpatient Revenue	48,092,502	57,513,100	-16.4%	61,191,390	-21.4%	200,247,905	222,799,793	-10.1%	237,277,228	-15.6%
TOTAL PATIENT REVENUE	\$ 108,956,169	\$ 111,726,063	-2.5%	\$ 115,652,267	-5.8%	\$ 420,695,838	\$ 431,713,644	-2.6%	\$ 450,328,889	-6.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 63,214,667	\$ 64,616,752	-2.2%	\$ 44,705,992	41.4%	\$ 254,380,696	\$ 248,530,127	2.4%	\$ 247,988,736	2.6%
Policy Adjustments	4,533,467	1,328,361	241.3%	1,529,504	196.4%	18,594,255	5,254,745	253.9%	4,984,134	273.1%
Uninsured Discount	9,452,351	14,157,837	-33.2%	11,574,580	-18.3%	37,006,130	54,434,375	-32.0%	44,002,356	-15.9%
Indigent	1,403,191	1,414,600	-0.8%	(309,895)	-552.8%	5,412,320	5,432,878	-0.4%	5,429,616	-0.3%
Provision for Bad Debts	7,987,625	7,402,935	7.9%	39,623,280	-79.8%	17,906,672	29,717,492	-39.7%	53,350,723	-66.4%
TOTAL REVENUE DEDUCTIONS	\$ 86,591,301	\$ 88,920,485	-2.6%	\$ 97,123,462	-10.8%	\$ 333,300,073	\$ 343,369,617	-2.9%	\$ 355,755,565	-6.3%
	79.47%	79.59%		83.98%		79.23%	79.54%		79.00%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,191,390	64.0%	\$ 7,884,786	\$ 7,008,976	12.5%	\$ 4,765,561	65.5%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	2,188,692	2,188,692	0.0%	1,917,836	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,501,510	\$ 2,299,417	8.8%	\$ 1,670,849	49.7%	\$ 10,073,478	\$ 9,197,668	9.5%	\$ 6,683,397	50.7%
NET PATIENT REVENUE	\$ 24,866,378	\$ 25,104,995	-1.0%	\$ 20,199,654	23.1%	\$ 97,469,243	\$ 97,541,695	-0.1%	\$ 101,256,722	-3.7%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,310,625	\$ 5,165,597	22.2%	\$ 4,902,439	28.7%	\$ 21,167,357	\$ 21,199,459	-0.2%	\$ 22,296,080	-5.1%
Other Revenue	1,040,493	778,181	33.7%	812,051	28.1%	3,702,546	3,245,065	14.1%	3,409,336	8.6%
TOTAL OTHER REVENUE	\$ 7,351,118	\$ 5,943,778	23.7%	\$ 5,714,491	28.6%	\$ 24,869,903	\$ 24,444,524	1.7%	\$ 25,705,417	-3.3%
NET OPERATING REVENUE	\$ 32,217,496	\$ 31,048,773	3.8%	\$ 25,914,145	24.3%	\$ 122,339,145	\$ 121,986,219	0.3%	\$ 126,962,138	-3.6%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,833,832	\$ 13,276,567	-3.3%	\$ 14,283,225	-10.1%	\$ 51,454,994	\$ 51,933,454	-0.9%	\$ 54,992,963	-6.4%
Benefits	2,676,831	2,693,927	-0.6%	3,035,933	-11.8%	10,664,202	10,716,951	-0.5%	12,151,116	-12.2%
Temporary Labor	853,096	684,063	24.7%	1,080,821	-21.1%	3,402,845	2,667,026	27.6%	4,692,134	-27.5%
Physician Fees	1,411,203	1,395,671	1.1%	1,461,404	-3.4%	5,551,045	5,723,697	-3.0%	5,715,404	-2.9%
Texas Tech Support	861,002	820,236	5.0%	1,033,388	-16.7%	3,408,913	3,280,944	3.9%	4,032,284	-15.5%
Purchased Services	3,784,778	3,780,916	0.1%	5,211,057	-27.4%	16,079,318	15,459,605	4.0%	20,484,492	-21.5%
Supplies	5,206,150	5,176,255	0.6%	5,080,608	2.5%	20,674,534	19,878,434	4.0%	20,045,021	3.1%
Utilities	316,406	332,021	-4.7%	352,091	-10.1%	1,287,765	1,328,084	-3.0%	1,335,155	-3.5%
Repairs and Maintenance	815,120	734,656	11.0%	799,312	2.0%	2,833,001	2,944,997	-3.8%	2,969,869	-4.6%
Leases and Rent	181,910	158,744	14.6%	177,511	2.5%	699,312	634,976	10.1%	543,503	28.7%
Insurance	142,951	155,616	-8.1%	184,675	-22.6%	593,699	620,666	-4.3%	602,371	-1.4%
Interest Expense	108,179	150,449	-28.1%	245,708	-56.0%	427,955	601,796	-28.9%	977,318	-56.2%
ECHDA	217,923	317,389	-31.3%	218,933	-0.5%	774,339	1,269,556	-39.0%	1,184,732	-34.6%
Other Expense	309,255	281,403	9.9%	307,745	0.5%	618,286	984,846	-37.2%	889,071	-30.5%
TOTAL OPERATING EXPENSES	\$ 29,718,637	\$ 29,957,913	-0.8%	\$ 33,472,412	-11.2%	\$ 118,470,208	\$ 118,045,032	0.4%	\$ 130,615,433	-9.3%
Depreciation/Amortization	\$ 1,585,160	\$ 1,582,909	0.1%	\$ 1,547,778	2.4%	\$ 6,311,664	\$ 6,337,274	-0.4%	\$ 6,171,111	2.3%
(Gain) Loss on Sale of Assets	-	-	0.0%	6,132	-100.0%	2,700	-	0.0%	7,009	-61.5%
TOTAL OPERATING COSTS	\$ 31,303,796	\$ 31,540,822	-0.8%	\$ 35,026,322	-10.6%	\$ 124,784,572	\$ 124,382,306	0.3%	\$ 136,793,552	-8.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 913,700	\$ (492,049)	285.7%	\$ (9,112,177)	110.0%	\$ (2,445,427)	\$ (2,396,087)	2.1%	\$ (9,831,414)	-75.1%
Operating Margin	2.84%	-1.58%	-279.0%	-35.16%	-108.1%	-2.00%	-1.96%	1.8%	-7.74%	-74.2%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ (12,238)	\$ 33,519	-136.5%	\$ 122,280	-110.0%	\$ 25,322	\$ 134,076	-81.1%	\$ 393,187	-93.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	1,675	21,084	-92.1%	-	-	1,675	84,336	-98.0%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Build America Bonds Subsidy	-	-	0.0%	78,770	-100.0%	-	-	0.0%	311,730	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 903,137	\$ (437,446)	306.5%	\$ (8,911,128)	110.1%	\$ (2,418,430)	\$ (2,177,675)	-11.1%	\$ (9,126,497)	73.5%
Unrealized Gain/(Loss) on Investments	\$ 5,506	\$ 14,285	0.0%	\$ 13,489	-59.2%	\$ (12,871)	\$ 57,140	0.0%	\$ 17,583	-173.2%
Investment in Subsidiaries	(4,046)	1,614	-350.7%	5,193	-177.9%	24,668	6,456	282.1%	47,710	-48.3%
CHANGE IN NET POSITION	\$ 904,597	\$ (421,547)	314.6%	\$ (8,892,447)	110.2%	\$ (2,406,633)	\$ (2,114,079)	-13.8%	\$ (9,061,204)	73.4%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 60,863,667	\$ 54,212,963	12.3%	\$ 54,460,877	11.8%	\$ 220,447,933	\$ 208,913,851	5.5%	\$ 213,051,661	3.5%
Outpatient Revenue	36,211,555	46,204,334	-21.6%	49,716,258	-27.2%	150,942,311	178,522,072	-15.4%	192,939,402	-21.8%
TOTAL PATIENT REVENUE	\$ 97,075,222	\$ 100,417,297	-3.3%	\$ 104,177,135	-6.8%	\$ 371,390,244	\$ 387,435,923	-4.1%	\$ 405,991,063	-8.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 57,783,786	\$ 60,127,739	-3.9%	\$ 39,738,951	45.4%	\$ 232,114,152	\$ 230,725,667	0.6%	\$ 227,840,271	1.9%
Policy Adjustments	2,817,985	143,632	1861.9%	109,642	2470.2%	12,898,897	551,295	2239.7%	475,508	2612.7%
Uninsured Discount	8,860,363	13,443,838	-34.1%	10,529,569	-15.9%	33,554,372	51,600,135	-35.0%	40,480,194	-17.1%
Indigent Care	1,393,040	1,389,932	0.2%	(353,971)	-493.5%	5,395,958	5,334,206	1.2%	5,262,234	2.5%
Provision for Bad Debts	7,356,494	6,365,034	15.6%	39,206,575	-81.2%	14,251,180	25,600,844	-44.3%	50,630,526	-71.9%
TOTAL REVENUE DEDUCTIONS	\$ 78,211,669	\$ 81,470,175	-4.0%	\$ 89,230,766	-12.3%	\$ 298,214,558	\$ 313,812,147	-5.0%	\$ 324,688,733	-8.2%
	80.57%	81.13%		85.65%		80.30%	81.00%		79.97%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,954,337	\$ 1,752,244	11.5%	\$ 1,191,390	64.0%	\$ 7,884,786	\$ 7,008,976	12.5%	\$ 4,765,561	65.5%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	2,188,692	2,188,692	0.0%	1,917,836	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 2,501,510	\$ 2,299,417	8.8%	\$ 1,670,849	49.7%	\$ 10,073,478	\$ 9,197,668	9.5%	\$ 6,683,397	50.7%
NET PATIENT REVENUE	\$ 21,365,063	\$ 21,246,539	0.6%	\$ 16,617,219	28.6%	\$ 83,249,164	\$ 82,821,444	0.5%	\$ 87,985,727	-5.4%
OTHER REVENUE										
Tax Revenue	\$ 6,310,625	\$ 5,165,597	22.2%	\$ 4,902,439	28.7%	\$ 21,167,357	\$ 21,199,459	-0.2%	\$ 22,296,080	-5.1%
Other Revenue	728,565	575,266	26.6%	628,769	15.9%	2,692,520	2,409,383	11.8%	2,610,604	3.1%
TOTAL OTHER REVENUE	\$ 7,039,191	\$ 5,740,863	22.6%	\$ 5,531,208	27.3%	\$ 23,859,878	\$ 23,608,842	1.1%	\$ 24,906,685	-4.2%
NET OPERATING REVENUE	\$ 28,404,254	\$ 26,987,402	5.3%	\$ 22,148,427	28.2%	\$ 107,109,042	\$ 106,430,286	0.6%	\$ 112,892,412	-5.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,958,224	\$ 9,195,098	-2.6%	\$ 10,486,419	-14.6%	\$ 36,090,366	\$ 35,833,522	0.7%	\$ 39,926,952	-9.6%
Benefits	2,218,255	2,304,890	-3.8%	2,561,012	-13.4%	9,056,221	9,160,410	-1.1%	10,535,888	-14.0%
Temporary Labor	554,107	468,396	18.3%	503,947	10.0%	2,438,371	1,804,358	35.1%	2,305,218	5.8%
Physician Fees	1,317,853	1,250,530	5.4%	1,240,948	6.2%	5,123,032	5,143,133	-0.4%	4,871,625	5.2%
Texas Tech Support	861,002	820,236	5.0%	1,033,388	-16.7%	3,408,913	3,280,944	3.9%	4,032,284	-15.5%
Purchased Services	3,881,677	3,782,193	2.6%	5,005,239	-22.4%	16,151,640	15,489,747	4.3%	19,710,026	-18.1%
Supplies	5,055,115	5,022,270	0.7%	4,945,779	2.2%	20,171,016	19,292,559	4.6%	19,507,519	3.4%
Utilities	315,638	331,206	-4.7%	348,654	-9.5%	1,284,967	1,324,824	-3.0%	1,321,558	-2.8%
Repairs and Maintenance	813,512	733,989	10.8%	799,312	1.8%	2,831,392	2,939,179	-3.7%	2,968,938	-4.6%
Leases and Rentals	14,646	(7,258)	-301.8%	7,096	106.4%	38,470	(29,032)	-232.5%	(130,070)	-129.6%
Insurance	93,013	109,297	-14.9%	137,797	-32.5%	395,384	437,188	-9.6%	412,500	-4.1%
Interest Expense	108,179	150,449	-28.1%	245,708	-56.0%	427,955	601,796	-28.9%	977,318	-56.2%
ECHDA	217,923	317,389	-31.3%	218,933	-0.5%	774,339	1,269,556	-39.0%	1,184,732	-34.6%
Other Expense	245,252	203,764	20.4%	248,491	-1.3%	381,660	667,513	-42.8%	646,399	-41.0%
TOTAL OPERATING EXPENSES	\$ 24,654,395	\$ 24,682,449	-0.1%	\$ 27,782,721	-11.3%	\$ 98,573,725	\$ 97,215,697	1.4%	\$ 108,270,887	-9.0%
Depreciation/Amortization	\$ 1,578,442	\$ 1,575,424	0.2%	\$ 1,529,567	3.2%	\$ 6,283,780	\$ 6,307,334	-0.4%	\$ 6,098,820	3.0%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	2,700	-	100.0%	877	208.0%
TOTAL OPERATING COSTS	\$ 26,232,837	\$ 26,257,873	-0.1%	\$ 29,312,288	-10.5%	\$ 104,860,206	\$ 103,523,031	1.3%	\$ 114,370,584	-8.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,171,417	\$ 729,529	197.6%	\$ (7,163,862)	130.3%	\$ 2,248,836	\$ 2,907,255	-22.6%	\$ (1,478,172)	-252.1%
Operating Margin	7.64%	2.70%	182.8%	-32.34%	-123.6%	2.10%	2.73%	-23.1%	-1.31%	-260.4%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ (12,238)	\$ 33,519	-136.5%	\$ 122,280	-110.0%	\$ 25,322	\$ 134,076	-81.1%	\$ 393,187	-93.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	1,675	21,084	-92.1%	-	0.0%	1,675	84,336	-98.0%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Build America Bonds Subsidy	-	-	-	78,770	-100.0%	-	-	-	311,730	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 2,160,854	\$ 784,132	175.6%	\$ (6,962,812)	-131.0%	\$ 2,275,833	\$ 3,125,667	-27.2%	\$ (773,255)	-394.3%
Procure Capital Contribution	(1,257,716)	(1,221,578)	3.0%	(1,948,316)	-35.4%	(4,694,263)	(5,303,342)	-11.5%	(8,353,242)	-43.8%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 903,137	\$ (437,446)	306.5%	\$ (8,911,129)	110.1%	\$ (2,418,430)	\$ (2,177,675)	-11.1%	\$ (9,126,497)	73.5%
Unrealized Gain/(Loss) on Investments	\$ 5,506	\$ 14,285	-61.5%	\$ 13,489	-59.2%	\$ (12,871)	\$ 57,140	-122.5%	\$ 17,583	-173.2%
Investment in Subsidiaries	(4,046)	1,614	-350.7%	5,193	-177.9%	24,668	6,456	282.1%	47,710	-48.3%
CHANGE IN NET POSITION	\$ 904,597	\$ (421,547)	314.6%	\$ (8,892,447)	110.2%	\$ (2,406,633)	\$ (2,114,079)	-13.8%	\$ (9,061,204)	73.4%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,880,947	\$ 11,308,766	5.1%	\$ 11,475,132	3.5%	\$ 49,305,593	\$ 44,277,721	11.4%	\$ 44,337,826	11.2%
TOTAL PATIENT REVENUE	\$ 11,880,947	\$ 11,308,766	5.1%	\$ 11,475,132	3.5%	\$ 49,305,593	\$ 44,277,721	11.4%	\$ 44,337,826	11.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,430,881	\$ 4,489,013	21.0%	\$ 4,967,041	9.3%	\$ 22,266,544	\$ 17,804,460	25.1%	\$ 20,148,465	10.5%
Policy Adjustments	1,715,482	1,184,729	44.8%	1,419,862	20.8%	5,695,358	4,703,450	21.1%	4,508,625	26.3%
Uninsured Discount	591,988	713,999	-17.1%	1,045,011	-43.4%	3,451,759	2,834,240	21.8%	3,522,162	-2.0%
Indigent	10,151	24,668	-58.8%	44,076	-77.0%	16,362	98,672	-83.4%	167,382	-90.2%
Provision for Bad Debts	631,131	1,037,901	-39.2%	416,706	51.5%	3,655,492	4,116,648	-11.2%	2,720,197	34.4%
TOTAL REVENUE DEDUCTIONS	\$ 8,379,632	\$ 7,450,310	12.5%	\$ 7,892,696	6.2%	\$ 35,085,515	\$ 29,557,470	18.7%	\$ 31,066,831	12.9%
	70.53%	65.88%		68.78%		71.16%	66.75%		70.07%	
NET PATIENT REVENUE	\$ 3,501,315	\$ 3,858,456	-9.3%	\$ 3,582,436	-2.3%	\$ 14,220,079	\$ 14,720,251	-3.4%	\$ 13,270,995	7.2%
						28.8%				
OTHER REVENUE										
Other Income	\$ 311,928	\$ 202,915	53.7%	\$ 183,282	70.2%	\$ 1,010,025	\$ 835,682	20.9%	\$ 798,732	26.5%
TOTAL OTHER REVENUE	\$ 311,928	\$ 202,915	53.7%	\$ 183,282	70.2%	\$ 1,010,025	\$ 835,682	20.9%	\$ 798,732	26.5%
NET OPERATING REVENUE	\$ 3,813,243	\$ 4,061,371	-6.1%	\$ 3,765,718	1.3%	\$ 15,230,104	\$ 15,555,933	-2.1%	\$ 14,069,726	8.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,875,608	\$ 4,081,469	-5.0%	\$ 3,796,806	2.1%	\$ 15,364,628	\$ 16,099,932	-4.6%	\$ 15,066,011	2.0%
Benefits	458,576	389,037	17.9%	474,921	-3.4%	1,607,982	1,556,541	3.3%	1,615,228	-0.4%
Temporary Labor	298,989	215,667	38.6%	576,874	-48.2%	964,473	862,668	11.8%	2,386,917	-59.6%
Physician Fees	93,350	145,141	-35.7%	220,456	-57.7%	428,012	580,564	-26.3%	843,779	-49.3%
Purchased Services	(96,900)	(1,277)	7488.1%	205,818	-147.1%	(72,321)	(30,142)	139.9%	774,466	-109.3%
Supplies	151,036	153,985	-1.9%	134,830	12.0%	503,518	585,875	-14.1%	537,502	-6.3%
Utilities	768	815	-5.7%	3,436	-77.6%	2,798	3,260	-14.2%	13,596	-79.4%
Repairs and Maintenance	1,608	667	141.1%	-	0.0%	1,608	5,818	-72.4%	931	72.8%
Leases and Rentals	167,264	166,002	0.8%	170,415	-1.8%	660,842	664,008	-0.5%	673,573	-1.9%
Insurance	49,938	46,319	7.8%	46,879	6.5%	198,316	183,478	8.1%	189,871	4.4%
Other Expense	64,003	77,639	-17.6%	59,254	8.0%	236,626	317,333	-25.4%	242,672	-2.5%
TOTAL OPERATING EXPENSES	\$ 5,064,242	\$ 5,275,464	-4.0%	\$ 5,689,691	-11.0%	\$ 19,896,483	\$ 20,829,335	-4.5%	\$ 22,344,545	-11.0%
Depreciation/Amortization	\$ 6,718	\$ 7,485	-10.3%	\$ 18,211	-63.1%	\$ 27,884	\$ 29,940	-6.9%	\$ 72,291	-61.4%
(Gain)/Loss on Sale of Assets	-	-	0.0%	6,132	0.0%	-	-	0.0%	6,132	0.0%
TOTAL OPERATING COSTS	\$ 5,070,959	\$ 5,282,949	-4.0%	\$ 5,714,034	-11.3%	\$ 19,924,367	\$ 20,859,275	-4.5%	\$ 22,422,968	-11.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,257,716)	\$ (1,221,578)	-3.0%	\$ (1,948,316)	-35.4%	\$ (4,694,263)	\$ (5,303,342)	11.5%	\$ (8,353,242)	43.8%
Operating Margin	-32.98%	-30.08%	9.7%	-51.74%	-36.3%	-30.82%	-34.09%	-9.6%	-59.37%	-48.1%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,257,716	\$ 1,221,578	3.0%	\$ 1,948,316	-35.4%	\$ 4,694,263	\$ 5,303,342	-11.5%	\$ 8,353,242	-43.8%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,108	10,513	-22.88%	10,493	-22.73%	30,944	38,780	-20.21%	39,520	-21.70%
Total Hospital Visits	5,823	5,693	2.28%	6,187	-5.88%	20,866	20,384	2.36%	21,967	-5.01%
Total Procedures	11,150	11,895	-6.26%	11,630	-4.13%	46,943	47,050	-0.23%	48,243	-2.69%
Total Surgeries	629	927	-32.15%	889	-29.25%	2,621	3,407	-23.07%	3,586	-26.91%
Total Provider FTE's	93.1	95.0	-1.95%	80.2	16.08%	92.0	94.2	-2.41%	80.2	14.62%
Total Staff FTE's	98.3	129.4	-24.04%	111.0	-11.44%	100.0	127.4	-21.50%	116.1	-13.80%
Total Administrative FTE's	12.2	12.8	-4.32%	11.8	3.39%	12.4	12.9	-3.95%	11.9	4.36%
Total FTE's	203.6	237.1	-14.13%	203.0	0.30%	204.4	234.5	-12.87%	208.1	-1.81%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 587,333	\$ 367,984	59.6%	\$ 424,920	38.2%	\$ 2,221,250	\$ 1,407,669	57.8%	\$ 1,465,582	51.6%
TOTAL PATIENT REVENUE	\$ 587,333	\$ 367,984	59.6%	\$ 424,920	38.2%	\$ 2,221,250	\$ 1,407,669	57.8%	\$ 1,465,582	51.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 320,286	\$ 123,019	160.4%	\$ 56,511	466.8%	\$ 1,219,088	\$ 470,588	159.1%	\$ 141,517	761.4%
Self Pay Adjustments	85,899	32,805	161.8%	12,897	566.0%	278,293	125,490	121.8%	50,637	449.6%
Bad Debts	16,203	57,701	-71.9%	148,110	-89.1%	91,711	220,727	-58.5%	578,608	-84.1%
TOTAL REVENUE DEDUCTIONS	\$ 422,388	\$ 213,525	97.8%	\$ 217,517	94.2%	\$ 1,589,092	\$ 816,805	94.5%	\$ 770,762	106.2%
	71.9%	58.0%		51.2%		71.5%	58.0%		52.6%	
NET PATIENT REVENUE	\$ 164,946	\$ 154,459	6.8%	\$ 207,403	-20.5%	\$ 632,157	\$ 590,864	7.0%	\$ 694,820	-9.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 19,463	\$ 26,697	0.0%	\$ 29,937	-35.0%	\$ 61,393	\$ 106,788	0.0%	\$ 81,331	-24.5%
TOTAL OTHER REVENUE	\$ 19,463	\$ 26,697	-27.1%	\$ 29,937	-35.0%	\$ 61,393	\$ 106,788	-42.5%	\$ 81,331	-24.5%
NET OPERATING REVENUE	\$ 184,409	\$ 181,156	1.8%	\$ 237,340	-22.3%	\$ 693,550	\$ 697,652	-0.6%	\$ 776,150	-10.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 102,900	\$ 81,804	25.8%	\$ 72,792	41.4%	\$ 359,213	\$ 312,928	14.8%	\$ 301,510	19.1%
Benefits	21,239	20,505	3.6%	17,777	19.5%	90,138	79,996	12.7%	79,562	13.3%
Physician Services	139,746	104,171	34.2%	96,900	44.2%	563,241	416,684	35.2%	313,786	79.5%
Cost of Drugs Sold	3,149	6,575	-52.1%	9,391	-66.5%	20,216	25,153	-19.6%	31,182	-35.2%
Supplies	4,612	4,727	-2.4%	3,816	20.9%	44,437	18,261	143.3%	20,173	120.3%
Utilities	3,129	3,021	3.6%	2,860	9.4%	11,834	12,084	-2.1%	11,034	7.3%
Repairs and Maintenance	650	1,073	-39.4%	625	4.0%	5,746	4,292	33.9%	2,425	137.0%
Leases and Rentals	538	370	45.4%	442	21.8%	1,997	1,480	35.0%	1,871	6.7%
Other Expense	1,200	1,000	20.0%	1,000	20.0%	11,842	7,093	67.0%	7,092	67.0%
TOTAL OPERATING EXPENSES	\$ 277,163	\$ 223,246	24.2%	\$ 205,603	34.8%	\$ 1,108,666	\$ 877,971	26.3%	\$ 768,636	44.2%
Depreciation/Amortization	\$ 3,900	\$ 3,899	0.0%	\$ 4,707	-17.2%	\$ 15,800	\$ 15,798	0.0%	\$ 18,938	-16.6%
TOTAL OPERATING COSTS	\$ 281,063	\$ 227,145	23.7%	\$ 210,310	33.6%	\$ 1,124,466	\$ 893,769	25.8%	\$ 787,574	42.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (96,654)	\$ (45,989)	-110.2%	\$ 27,029	457.6%	\$ (430,916)	\$ (196,117)	-119.7%	\$ (11,423)	3672.2%
Operating Margin	-52.41%	-25.39%	106.5%	11.39%	-560.2%	-62.13%	-28.11%	121.0%	-1.47%	4121.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,557	1,065	46.2%	1,161	34.1%	5,977	4,074	46.7%	4,091	46.1%
Average Revenue per Office Visit	377.22	345.52	9.2%	365.99	3.1%	371.63	345.53	7.6%	358.25	3.7%
Hospital FTE's (Salaries and Wages)	18.0	19.2	-6.0%	17.0	6.1%	19.6	19.3	1.7%	17.9	9.3%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
JANUARY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ -	\$ 165,471	-100.0%	\$ 234,968	-100.0%	\$ 392	\$ 632,703	-99.9%	\$ 794,518	-100.0%
TOTAL PATIENT REVENUE	\$ -	\$ 165,471	-100.0%	\$ 234,968	-100.0%	\$ 392	\$ 632,703	-99.9%	\$ 794,518	-100.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 7,284	\$ 60,396	-87.9%	\$ 168,354	-95.7%	\$ 4,379	\$ 230,932	-98.1%	\$ 241,137	-98.2%
Self Pay Adjustments	4,356	18,864	-76.9%	48,908	-91.1%	(2,470)	72,127	-103.4%	29,583	-108.3%
Bad Debts	(14,333)	27,732	-151.7%	(62,420)	-77.0%	(9,612)	106,040	-109.1%	230,756	-104.2%
TOTAL REVENUE DEDUCTIONS	\$ (2,694)	\$ 106,992	-102.5%	\$ 154,842	-101.7%	\$ (7,703)	\$ 409,099	-101.9%	\$ 501,476	-101.5%
	#DIV/0!	64.66%		65.90%		-1966.92%	64.66%		63.12%	
NET PATIENT REVENUE	\$ 2,694	\$ 58,479	-95.4%	\$ 80,126	-96.6%	\$ 8,095	\$ 223,604	-96.4%	\$ 293,042	-97.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 2,694	\$ 58,479	-95.4%	\$ 80,126	-96.6%	\$ 8,095	\$ 223,604	-96.4%	\$ 293,042	-97.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ (17,128)	\$ 31,559	-154.3%	\$ 29,869	-157.3%	\$ -	\$ 120,670	-100.0%	\$ 132,588	-100.0%
Benefits	-	7,911	-100.0%	7,295	-100.0%	-	30,848	-100.0%	34,987	-100.0%
Physician Services	(716)	47,300	-101.5%	56,265	-101.3%	-	189,200	-100.0%	209,272	-100.0%
Cost of Drugs Sold	-	2,714	-100.0%	3,284	-100.0%	-	10,378	-100.0%	13,616	-100.0%
Supplies	-	1,469	-100.0%	1,594	-100.0%	-	5,681	-100.0%	1,064	-100.0%
Utilities	2,925	2,918	0.2%	3,151	-7.2%	10,661	11,672	-8.7%	12,309	-13.4%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	476	-100.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ (14,919)	\$ 93,990	-115.9%	\$ 101,458	-114.7%	\$ 10,661	\$ 368,925	-97.1%	\$ 403,837	-97.4%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 117,298	\$ 117,296	0.0%	\$ 120,092	-2.3%
TOTAL OPERATING COSTS	\$ 14,406	\$ 123,314	-88.3%	\$ 130,783	-89.0%	\$ 127,959	\$ 486,221	-73.7%	\$ 523,929	-75.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (11,712)	\$ (64,835)	-81.9%	\$ (50,657)	-76.9%	\$ (119,864)	\$ (262,617)	-54.4%	\$ (230,886)	-48.1%
Operating Margin	-434.79%	-110.87%	292.2%	-63.22%	587.7%	-1480.78%	-117.45%	1160.8%	-78.79%	1779.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	465	-100.0%	638	-100.0%	-	1,778	-100.0%	2,094	-100.0%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	-	465	-100.0%	638	-100.0%	-	1,778	-100.0%	2,094	-100.0%
Average Revenue per Office Visit	-	355.85	-100.0%	368.29	-100.0%	-	355.85	-100.0%	379.43	-100.0%
Hospital FTE's (Salaries and Wages)	0.2	7.9	-98.0%	7.9	-98.0%	0.0	7.9	-99.5%	9.0	-99.5%

**ECTOR COUNTY HOSPITAL DISTRICT
JANUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 38,353,074	39.5%	\$ 38,077,996	36.7%	\$ 147,983,010	39.8%	\$ 151,866,345	37.3%
Medicaid	10,710,027	11.0%	13,166,505	12.6%	42,101,987	11.3%	48,696,460	12.0%
Commercial	27,660,172	28.5%	31,592,304	30.3%	106,551,531	28.7%	120,873,524	29.8%
Self Pay	16,297,966	16.8%	16,824,573	16.1%	44,059,782	11.9%	68,436,071	16.9%
Other	4,053,983	4.2%	4,515,756	4.3%	30,693,934	8.3%	16,118,664	4.0%
TOTAL	\$ 97,075,222	100.0%	\$ 104,177,135	100.0%	\$ 371,390,244	100.0%	\$ 405,991,063	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 5,947,567	36.2%	\$ 7,250,242	37.3%	\$ 29,213,534	41.5%	\$ 28,851,006	37.0%
Medicaid	2,477,761	15.1%	2,587,609	13.3%	8,046,027	11.4%	9,846,946	12.6%
Commercial	6,170,348	37.5%	7,653,929	39.5%	25,022,879	35.5%	30,947,264	39.7%
Self Pay	1,130,354	6.9%	1,225,819	6.3%	3,711,138	5.3%	4,704,380	6.0%
Other	701,949	4.3%	705,294	3.6%	4,439,311	6.3%	3,657,771	4.7%
TOTAL	\$ 16,427,979	100.0%	\$ 19,422,893	100.0%	\$ 70,432,890	100.0%	\$ 78,007,367	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JANUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 100,908	17.2%	\$ 60,798	14.3%	\$ 370,774	16.7%	\$ 233,604	15.9%
Medicaid	246,140	41.9%	182,450	42.9%	1,010,233	45.5%	601,904	41.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	82,441	14.0%	67,519	15.9%	309,447	13.9%	256,381	17.5%
Self Pay	143,328	24.4%	111,986	26.4%	464,274	20.9%	369,893	25.2%
Other	14,517	2.5%	2,167	0.5%	66,521	3.0%	3,800	0.3%
TOTAL	\$ 587,333	100.0%	\$ 424,920	100.0%	\$ 2,221,250	100.0%	\$ 1,465,582	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 24,532	17.8%	\$ 16,114	14.9%	\$ 117,402	18.7%	\$ 311,711	47.3%
Medicaid	70,549	51.3%	54,523	50.4%	336,281	53.5%	192,763	29.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	17,389	12.6%	13,587	12.6%	84,051	13.4%	68,736	10.4%
Self Pay	24,155	17.5%	23,297	21.5%	88,527	14.1%	84,351	12.8%
Other	1,073	0.8%	670	0.6%	1,715	0.3%	1,358	0.2%
TOTAL	\$ 137,698	100.0%	\$ 108,190	100.0%	\$ 627,976	100.0%	\$ 658,919	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JANUARY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	#DIV/0!	\$ 49,599	21.1%	\$ (899)	-229.6%	\$ 185,007	23.3%
Medicaid	-	#DIV/0!	\$ 67,619	28.8%	(2,113)	-539.4%	210,855	26.5%
PHC	-	#DIV/0!	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	-	#DIV/0!	\$ 53,748	22.9%	(2,984)	-761.8%	163,190	20.5%
Self Pay	-	#DIV/0!	\$ 63,007	26.8%	8,475	2164.0%	233,588	29.4%
Other	-	#DIV/0!	\$ 996	0.4%	(2,088)	-533.2%	1,879	0.2%
TOTAL	\$ -	#DIV/0!	\$ 234,968	100.0%	\$ 392	100.0%	\$ 794,518	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 224	19.4%	\$ 9,604	24.1%	\$ 4,203	28.7%	\$ 53,594	28.5%
Medicaid	(327)	-28.3%	10,721	26.9%	3,656	24.9%	48,737	25.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	269	23.3%	7,251	18.2%	255	1.7%	41,172	21.9%
Self Pay	987	85.6%	12,027	30.2%	6,362	43.4%	43,417	23.1%
Other	-	0.0%	211	0.5%	187	1.3%	953	0.5%
TOTAL	\$ 1,153	100.0%	\$ 39,815	100.0%	\$ 14,664	100.0%	\$ 187,872	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JANUARY 2021**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 35,909,272	\$ -	\$ 35,909,272
Mission Fitness	280,507	-	280,507
Petty Cash	8,750	-	8,750
Dispro	-	54,808	54,808
General Liability	-	16,837	16,837
Professional Liability	-	15,421	15,421
Funded Worker's Compensation	-	93,114	93,114
Funded Depreciation	-	9,366	9,366
Designated Funds	-	54,965	54,965
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 36,198,528	\$ 244,512	\$ 36,443,040

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	34,800,000	34,800,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	23,622	3,200,000	3,223,622
Allowance for Change in Market Values	-	(16,011)	(16,011)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 51,633,990	\$ 51,657,611
Total Unrestricted Cash and Investments			\$ 88,100,651

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,378,248	6,378,248
Advanced Medicare Payment	31,970,959	-	31,970,959
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,280,396	-	2,280,396
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 34,850,222	\$ 6,378,248	\$ 41,228,470

Total Cash & Investments **\$ 129,329,121**

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JANUARY 2021**

	Hospital	Procure	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (2,406,633)	-	\$ (2,406,633)
Noncash Expenses:			
Depreciation and Amortization	6,231,703	7,476	6,239,179
Unrealized Gain/Loss on Investments	(12,871)	-	(12,871)
Accretion (Bonds)	(139,651)	-	(139,651)
Changes in Assets and Liabilities			
Patient Receivables, Net	(814,271)	(1,335,121)	(2,149,393)
Taxes Receivable/Deferred	4,750,821	(41,619)	4,709,202
Inventories, Prepaids and Other	(8,127,101)	20,722	(8,106,379)
Accounts Payable	(2,467,388)	1,311,992	(1,155,396)
Accrued Expenses	(2,534,977)	36,550	(2,498,426)
Due to Third Party Payors	299,941	-	299,941
Accrued Post Retirement Benefit Costs	2,400,000	-	2,400,000
Net Cash Provided by Operating Activities	<u>\$ (2,820,426)</u>	<u>0</u>	<u>\$ (2,820,426)</u>
Cash Flows from Investing Activities:			
Investments	\$ (13,854,657)	-	\$ (13,854,657)
Acquisition of Property and Equipment	<u>(4,852,847)</u>	<u>-</u>	<u>(4,852,847)</u>
Net Cash used by Investing Activities	<u>\$ (18,707,504)</u>	<u>-</u>	<u>\$ (18,707,504)</u>
Cash Flows from Financing Activities:			
Current Portion Debt	\$ 82,226	-	\$ 82,226
Intercompany Activities	\$ -	(0)	(0)
Net Repayment of Long-term Debt/Bond Issuance	<u>1,984,556</u>	<u>-</u>	<u>1,984,556</u>
Net Cash used by Financing Activities	<u>2,066,782</u>	<u>(0)</u>	<u>2,066,781</u>
Net Increase (Decrease) in Cash	(19,461,149)	0	(19,461,149)
Beginning Cash & Cash Equivalents @ 9/30/2020	<u>97,132,659</u>	<u>4,650</u>	<u>97,137,309</u>
Ending Cash & Cash Equivalents @ 1/31/2021	<u>\$ 77,671,510</u>	<u>\$ 4,650</u>	<u>\$ 77,676,160</u>
<hr/>			
Balance Sheet			
Cash and Cash Equivalents	\$ 36,443,040	4,650	\$ 36,447,690
Restricted Assets	<u>41,228,470</u>	<u>-</u>	<u>41,228,470</u>
Ending Cash & Cash Equivalents @ 1/31/2021	<u>\$ 77,671,510</u>	<u>4,650</u>	<u>\$ 77,676,160</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2021

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 251,630	\$ 2,025,971	\$ (1,774,341)	\$ 357,473	\$ (105,843)
NOVEMBER	1,075,295	2,025,971	(950,676)	1,151,010	(75,715)
DECEMBER	6,840,747	2,025,971	4,814,776	3,300,400	3,540,347
JANUARY	7,131,638	2,025,971	5,105,667	4,845,249	2,286,389
TOTAL	<u>\$ 15,299,310</u>	<u>\$ 8,103,884</u>	<u>\$ 7,195,426</u>	<u>\$ 9,654,131</u>	<u>\$ 5,645,178</u>
<u>SALES</u>					
OCTOBER	\$ 2,929,377	\$ 3,282,683	\$ (353,306)	\$ 4,204,814	\$ (1,275,437)
NOVEMBER	3,099,131	3,443,239	(344,108)	4,143,047	(1,043,916)
DECEMBER	2,855,097	3,230,027	(374,930)	4,251,049	(1,395,953)
JANUARY	2,796,371	3,139,626	(343,255)	3,763,912	(967,541)
SUB TOTAL	11,679,976	13,095,575	(1,415,599)	16,362,822	(4,682,846)
ACCRUAL	1,383,497	-	1,383,497	-	1,383,497
TOTAL	<u>\$ 13,063,473</u>	<u>\$ 13,095,575</u>	<u>\$ (32,102)</u>	<u>\$ 16,362,822</u>	<u>\$ (3,299,349)</u>
TAX REVENUE	<u><u>\$ 28,362,783</u></u>	<u><u>\$ 21,199,459</u></u>	<u><u>\$ 7,163,324</u></u>	<u><u>\$ 26,016,953</u></u>	<u><u>\$ 2,345,830</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2021**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
UC				
1st Qtr	\$ (16,099)	\$ 38,376		22,278
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (16,099)	\$ 38,376		\$ 22,278
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(826,293)	2,171,304		1,345,010
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (826,293)	\$ 2,171,304		\$ 1,345,010
UHRIP				
1st Qtr	\$ (1,916,564)	\$ -		\$ (1,916,564)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (1,916,564)	\$ -		\$ (1,916,564)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(236,659)	739,789		503,131
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (236,659)	\$ 739,789		\$ 503,131
MCH Cash Activity	\$ (4,310,645)	\$ 7,060,222		\$ 2,749,578
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (4,310,645)	\$ 7,060,222	\$ -	\$ 2,749,578

INCOME STATEMENT ACTIVITY:

FY 2021 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 4,097,656
Uncompensated Care Accrual	4,317,636
URIP	(647,174)
GME	116,668
Regional UPL Benefit	-
Medicaid Supplemental Payments	7,884,786
DSRIP Accrual	2,188,692
Total Adjustments	\$ 10,073,478

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JANUARY 31, 2021**

ITEM	CIP BALANCE AS OF 12/31/2020	JANUARY "+" ADDITIONS	JANUARY "- " ADDITIONS	JANUARY TRANSFERS	CIP BALANCE AS OF 1/31/2021	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
IREGIONAL LAB	14,689	-	-	-	14,689	-	14,689	150,000	135,311
SUB-TOTAL	\$ 14,689	\$ -	\$ -	\$ -	\$ 14,689	\$ -	\$ 14,689	\$ 150,000	\$ 135,311
<u>MINOR BUILDING IMPROVEMENT</u>									
IREFRACTORY BOILER UPGRADE	20,765	-	-	-	20,765	-	20,765	30,000	9,235
IER TUBE STATION	68,865	3,879	-	-	72,744	-	72,744	48,000	(24,744)
IER TRIAGE	105,663	12,641	-	-	118,304	-	118,304	75,000	(43,304)
ICT SCAN	43,440	21,462	-	-	64,901	-	64,901	175,000	110,099
IPHARMACY PYXIS	16,682	2,169	-	-	18,851	-	18,851	15,000	(3,851)
ISTERILE STORAGE	492	41,541	-	-	42,034	-	42,034	25,000	(17,034)
ITENNENT IMPROVEMENT - 750 W 5TH	-	1,962	-	-	1,962	-	1,962	25,000	23,039
ITUBE SYSTEM UPGRADE	-	-	-	-	-	-	-	10,000	10,000
SUB-TOTAL	\$ 255,907	\$ 83,654	\$ -	\$ -	\$ 339,561	\$ -	\$ 339,561	\$ 403,000	\$ 63,439
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,551,500	\$ 485,437	\$ (120,409)	\$ -	\$ 2,916,528	\$ -	\$ 2,916,528	\$ 3,500,000	\$ 583,472
SUB-TOTAL	\$ 2,551,500	\$ 485,437	\$ (120,409)	\$ -	\$ 2,916,528	\$ -	\$ 2,916,528	\$ 3,500,000	\$ 583,472
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,822,096	\$ 569,091	\$ (120,409)	\$ -	\$ 3,270,778	\$ -	\$ 3,270,778	\$ 4,053,000	\$ 782,222

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JANUARY 2021

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2021 CAPITAL EQUIPMENT
CONTINGENCY FUND
JANUARY 2021**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-20	UltraLite 500 Series	6850	-	-	8,827	(8,827)
Oct-20	CombiM 84	7410	-	-	18,294	(18,294)
Oct-20	Giraffe Warmer	6550	-	-	15,562	(15,562)
Nov-20	Rockhouse Renovation	8200	48,500	-	89,060	(40,560)
Nov-20	Jaco Mobile Carts	8700	-	-	20,790	(20,790)
Nov-20	Ipads	9290	-	-	3,553	(3,553)
Nov-20	Isoflex	7460	-	-	28,676	(28,676)
Nov-20	Lab Refrigerator	7040	-	-	6,915	(6,915)
Nov-20	Car 13 ER	8200	-	-	168,198	(168,198)
Nov-20	V-Pro Max 2 Sterilizer	6790	-	-	148,840	(148,840)
Nov-20	iNtuition Gold Suite Software	7230	-	-	49,007	(49,007)
Dec-21	RENTAL PROPERTY REPAIRS - CASA ORTI	8200	25,000	-	55,004	(30,004)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	12,500	(12,500)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	25,000	(25,000)
Dec-20	Trinzic	9100	-	-	9,940	(9,940)
Dec-20	Prec 5820 and Monitor	9100	-	-	2,227	(2,227)
Dec-20	Jaco Mobile Carts	9100	-	-	56,896	(56,896)
Dec-20	Cisco MDS 9100 Fabric Switches	9100	-	-	68,539	(68,539)
Dec-20	Aruba 6300M	9100	-	-	289,331	(289,331)
Dec-20	Belmont Rapid Infufer	6850	-	-	28,260	(28,260)
Dec-20	Surgical Instruments	6620	-	-	463,381	(463,381)
Jan-21	Uroskop Omnia Max	6620	-	-	378,591	(378,591)
Jan-21	4 Replacement Tele	6140	-	-	10,350	(10,350)
Jan-21	Cisco ASR	9100	-	-	30,356	(30,356)
Jan-21	Outdoor Eyeball Dome and LCD Monitor	8420	-	-	3,853	(3,853)
Jan-21	Prime Big Wheel Stretcher	8390	-	-	13,774	(13,774)
Jan-21	Prime Big Wheel Stretcher	7310	-	-	21,273	(21,273)
Jan-21	Telemedicine Cart	9100	-	-	38,860	(38,860)
Jan-21	Motorized Stock Cart	7330	-	-	4,203	(4,203)
Jan-21	Barcode Scanners	9100	-	-	14,175	(14,175)
Jan-21	Blanket Warming Cabinet	6870	-	-	3,197	(3,197)
			\$ 673,500	\$ -	\$ 2,087,432	\$ (1,413,932)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JANUARY 2021**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
AR DISPRO/UPL	\$ 1,301,933	\$ -	\$ -	\$ 1,301,933
AR UNCOMPENSATED CARE	4,295,358	-	-	4,295,358
AR DSRIP	1,388,932	670,031	-	718,900
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	1,767,691	565,741	-	1,201,950
AR GME	(386,463)	-	-	(386,463)
AR BAB REVENUE	-	-	-	-
AR PHYSICIAN GUARANTEES	429,948	358,963	-	70,984
AR ACCRUED INTEREST	6,443	99,784	-	(93,341)
AR OTHER:	1,655,526	2,451,028	23,598	(819,100)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,655,526	2,451,028	23,598	(819,100)
AR DUE FROM THIRD PARTY PAYOR	<u>2,662,847</u>	<u>2,371,598</u>	<u>-</u>	<u>291,249</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u>\$ 15,288,082</u>	<u>\$ 7,316,982</u>	<u>\$ 23,598</u>	<u>\$ 7,947,503</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JANUARY 2021**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
6 West	-	0.3	-100.0%	0.6	-100.0%	0.1	0.3	-58.3%	0.4	-67.4%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	2.5%
8 CENTRAL	1.4	1.0	36.1%	2.3	-38.7%	2.2	1.0	117.5%	1.5	48.8%
INPATIENT REHAB	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
4 CENTRAL	0.9	1.7	-48.5%	0.4	140.0%	1.5	1.6	-6.7%	0.8	79.7%
5 CENTRAL	1.9	2.1	-9.1%	3.5	-45.4%	2.3	2.0	13.7%	2.4	-6.3%
6 Central	0.7	1.6	-55.0%	2.9	-75.5%	0.8	1.5	-48.2%	2.4	-67.6%
4 EAST	-	-	0.0%	1.0	-100.0%	-	-	0.0%	1.0	-100.0%
2 Central	1.7	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
9 CENTRAL	0.9	2.9	-68.1%	4.1	-77.9%	1.4	2.8	-48.1%	4.4	-67.9%
INTENSIVE CARE UNIT 2	4.1	6.3	-34.9%	-	0.0%	2.1	6.0	-65.1%	0.0	5813.9%
INTENSIVE CARE UNIT 4 (CCU)	6.9	6.2	11.4%	0.5	1215.9%	9.8	6.0	62.9%	1.2	744.4%
7 CENTRAL	1.2	4.9	-75.1%	0.1	777.1%	1.1	4.7	-76.5%	1.9	-40.7%
OPERATING ROOM	1.5	2.1	-26.2%	2.2	-30.2%	2.5	2.0	25.9%	2.5	0.3%
LABOR AND DELIVERY	1.4	0.9	44.4%	1.9	-29.6%	1.7	0.9	91.2%	1.7	0.4%
STERILE PROCESSING	-	-	0.0%	2.4	-100.0%	-	-	0.0%	2.2	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.2	-100.0%
LABORATORY - CHEMISTRY	-	3.4	-100.0%	-	0.0%	-	3.3	-100.0%	-	0.0%
CATH LAB	0.9	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
IMAGING - DIAGNOSTICS	1.0	1.0	-5.7%	2.1	-53.2%	0.5	1.0	-49.1%	2.0	-75.1%
IMAGING - ULTRASOUND	-	0.6	-100.0%	0.8	-100.0%	-	0.6	-100.0%	0.7	-100.0%
PM&R - SPEECH	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
CARDIOPULMONARY	1.9	2.5	-21.6%	2.2	-13.4%	3.6	2.4	54.3%	2.2	65.5%
PM&R - PHYSICAL	-	-	0.0%	3.2	-100.0%	-	-	0.0%	2.7	-100.0%
DISASTER AND EMERGENCY OPERATIONS	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
MEDICAL STAFF	-	-	0.0%	0.5	-100.0%	-	-	0.0%	0.8	-100.0%
NURSING ORIENTATION	0.6	-	0.0%	0.4	44.3%	0.3	-	0.0%	0.2	8.3%
SUBTOTAL	27.0	37.4	-27.9%	31.6	-14.6%	31.1	36.1	-13.8%	31.5	-1.2%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	3.3	-	0.0%	3.3	2.2%	3.7	-	0.0%	3.3	13.5%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	-	0.0%	-	-	0.0%	1.7	-100.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	1.0	-100.0%	-	-	0.0%	1.0	-100.0%
7 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	1.3	-100.0%
NEO-NATAL INTENSIVE CARE	-	-	0.0%	-	0.0%	-	-	0.0%	0.9	-100.0%
PM&R - OCCUPATIONAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
INTENSIVE CARE UNIT 2	-	-	0.0%	-	0.0%	-	-	0.0%	0.6	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
9 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.3	-	0.0%	4.3	-22.3%	3.7	-	0.0%	9.5	-61.2%
GRAND TOTAL	30.3	37.4	-19.0%	35.9	-15.6%	34.8	36.1	-3.5%	41.1	-15.2%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JANUARY 2021**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU4 TEMPORARY LABOR	\$ 158,542	\$ 85,966	\$ 72,576	84.4%	\$ 5,383	2845.5%	\$ 870,706	\$ 328,876	\$ 541,830	164.8%	\$ 61,535	1315.0%
RT TEMPORARY LABOR	29,988	13,811	16,177	117.1%	33,768	-11.2%	217,334	52,834	164,500	311.4%	174,141	24.8%
8C TEMPORARY LABOR	29,508	2,338	27,170	1162.1%	28,948	1.9%	149,064	21,807	127,257	583.6%	73,508	102.8%
L & D TEMPORARY LABOR	23,907	15,010	8,897	59.3%	32,066	-25.4%	113,211	57,382	55,829	97.3%	108,335	4.5%
OR TEMPORARY LABOR	22,471	34,059	(11,588)	-34.0%	36,767	-38.9%	170,831	130,294	40,537	31.1%	161,960	5.5%
5C TEMPORARY LABOR	28,715	28,148	567	2.0%	43,538	-34.0%	132,977	107,542	25,435	23.7%	124,015	7.2%
IMCU4 TEMPORARY LABOR	12,253	21,771	(9,518)	-43.7%	4,894	150.3%	101,133	83,231	17,902	21.5%	45,642	121.6%
IMCU9 TEMPORARY LABOR	11,798	42,369	(30,571)	-72.2%	63,582	-81.4%	92,801	162,115	(69,314)	-42.8%	256,596	-63.8%
ICU2 TEMPORARY LABOR	95,447	85,395	10,052	11.8%	-	100.0%	192,380	326,750	(134,370)	-41.1%	1,981	9609.7%
7C TEMPORARY LABOR	23,600	69,112	(45,512)	-65.9%	1,962	1102.9%	77,379	264,206	(186,827)	-70.7%	104,751	-26.1%
ALL OTHER	88,961	70,417	18,544	26.3%	222,688	-60.1%	182,714	269,321	(86,607)	-32.2%	810,112	-77.4%
TOTAL TEMPORARY LABOR	\$ 525,189	\$ 468,396	\$ 56,793	12.1%	\$ 473,596	10.9%	\$ 2,300,529	\$ 1,804,358	\$ 496,171	27.5%	\$ 1,922,577	19.7%
CHEM TRANSITION LABOR	\$ 28,918.02	\$ -	\$ 28,918	100.0%	\$ 20,682	39.8%	\$ 137,842	\$ -	\$ 137,842	100.0%	\$ 99,741	38.2%
ALL OTHER	-	-	-	100.0%	9,670	-100.0%	-	-	-	100.0%	282,900	-100.0%
TOTAL TRANSITION LABOR	\$ 28,918	\$ -	\$ 28,918	0%	\$ 30,351	-4.7%	\$ 137,842	\$ -	\$ 137,842	0.0%	\$ 382,641	-64.0%
GRAND TOTAL TEMPORARY LABOR	\$ 554,107	\$ 468,396	\$ 85,711	18.3%	\$ 503,947	10.0%	\$ 2,438,371	\$ 1,804,358	\$ 634,013	35.1%	\$ 2,305,218	5.8%
OTHER PURCH SVCS	\$ 13,583	\$ -	\$ 13,583	100.0%	\$ -	100.0%	\$ 423,005	\$ -	\$ 423,005	100.0%	\$ -	100.0%
ADM CONSULTANT FEES	88,153	18,500	69,653	376.5%	43,795	101.3%	503,987	136,500	367,487	269.2%	153,156	229.1%
MISSION FITNESS CONTRACT PURCH SVC	60,251	5,742	54,509	949.3%	60,642	-0.6%	248,570	22,652	225,918	997.3%	255,355	-2.7%
COMM REL MEDIA PLACEMENT	137,071	34,808	102,263	293.8%	87,508	56.6%	322,179	139,232	182,947	131.4%	92,260	249.2%
HR RECRUITING FEES	67,097	25,950	41,147	158.6%	72,750	-7.8%	207,553	83,200	124,353	149.5%	188,515	10.1%
PT ACCTS COLLECTION FEES	62,418	56,946	5,472	9.6%	(76,734)	-181.3%	308,364	227,784	80,580	35.4%	1,450,720	-78.7%
REF LAB ARUP PURCH SVCS	65,981	50,563	15,418	30.5%	66,815	-1.2%	241,466	193,133	48,333	25.0%	281,474	-14.2%
COMM HEALTH OTHER PURCH SVCS	27,781.47	1,560	26,221	1680.9%	96	28839.0%	50,364.96	6,240	44,125	707.1%	4,931	921.3%
OBLD OTHER PURCH SVCS	17,214	7,438	9,776	131.4%	8,369	105.7%	68,933	29,752	39,181	131.7%	29,921	130.4%
COMM REL ADVERTISEMENT PURCH SVCS	(82,679)	27,542	(110,221)	-400.2%	153,261	-153.9%	146,631	110,168	36,463	33.1%	242,979	-39.7%
ADM APPRAISAL DIST FEE	19,153	-	19,153	100.0%	-	100.0%	94,749	60,938	33,811	55.5%	55,601	70.4%
CREDIT CARD FEES	31,977	23,866	8,111	34.0%	25,508	25.4%	114,920	94,694	20,226	21.4%	99,391	15.6%
ADM PHYS RECRUITMENT	45,646.92	15,100	30,547	202.3%	42,179	8.2%	69,551.24	54,800	14,751	26.9%	88,585	-21.5%
ADMIN OTHER FEES	14,161.71	4,500	9,662	214.7%	18,727	-24.4%	82,357.79	68,000	14,358	21.1%	128,708	-36.0%
FHC OTHER PURCH SVCS	133,335	103,021	30,314	29.4%	95,850	39.1%	542,976	412,084	130,892	31.8%	309,499	75.4%
MED ASSETS CONTRACT	33,413	32,116	1,297	4.0%	82,511	-59.5%	115,454	141,249	(25,795)	-18.3%	140,247	-17.7%
ADMIN LEGAL FEES	23,920	47,709	(23,789)	-49.9%	63,788	-62.5%	156,862	190,836	(33,974)	-17.8%	382,228	-59.0%
IT INFORMATION SOLUTIONS SVCS	21,409	24,916	(3,508)	-14.1%	85,043	-74.8%	109,356	145,664	(36,308)	-24.9%	219,981	-50.3%
UC-WEST CLINIC - PURCH SVCS-OTHER	22,861	29,659	(6,798)	-22.9%	31,417	-27.2%	96,184	113,537	(17,353)	-15.3%	113,733	-15.4%
SERV EXC SURVEY SERVICES	75,519.90	19,158	56,362	294.2%	77,272	-2.3%	64,343.08	76,632	(12,289)	-16.0%	293,368	-78.1%
FA EXTERNAL AUDIT FEES	73,420.00	34,000	39,420	115.9%	60,991	20.4%	84,288.00	136,000	(51,712)	-38.0%	76,591	10.0%
HISTOLOGY SERVICES	20,217	39,732	(19,515)	-49.1%	39,494	-48.8%	98,148	152,021	(53,873)	-35.4%	165,424	-40.7%
PI FEES (TRANSITION NURSE PROGRAM)	17,909.57	51,430	(33,520)	-65.2%	102,606	-82.5%	63,975.38	123,580	(59,605)	-48.2%	221,967	-71.2%
HK SVC CONTRACT PURCH SVC	70,180	98,911	(28,731)	-29.0%	87,326	-19.6%	274,639	373,020	(98,381)	-26.4%	380,115	-27.7%
ECHDA OTHER PURCH SVCS	124,168	179,821	(55,653)	-30.9%	220,000	-43.6%	528,170	719,284	(191,114)	-26.6%	878,192	-39.9%
ALL OTHERS	2,697,518	2,849,205	(151,687)	-5.3%	3,556,025.21	-24.1%	11,134,614	11,678,747	(544,133)	-4.7%	13,457,086	-17.3%
TOTAL PURCHASED SERVICES	\$ 3,881,677	\$ 3,782,193	\$ 99,484	2.6%	\$ 5,005,239	-22.4%	\$ 16,151,640	\$ 15,489,747	\$ 661,893	4.3%	\$ 19,710,026	-18.1%



Financial Presentation

For the Month Ended

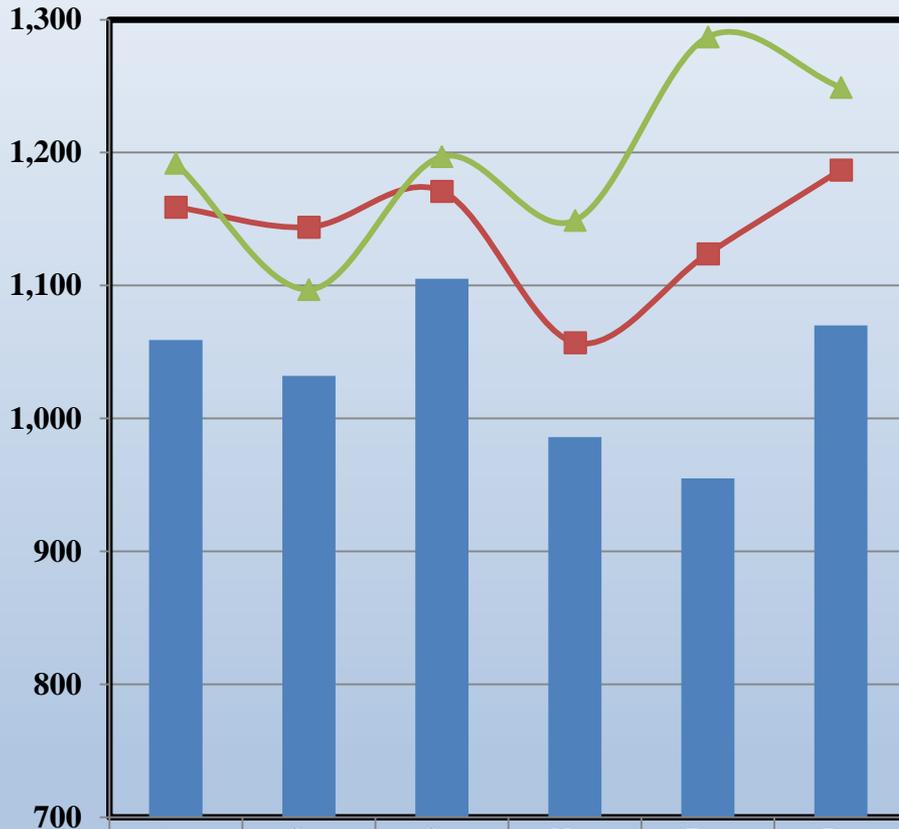
January 31, 2021

Volume



Admissions

Total – Adults and NICU

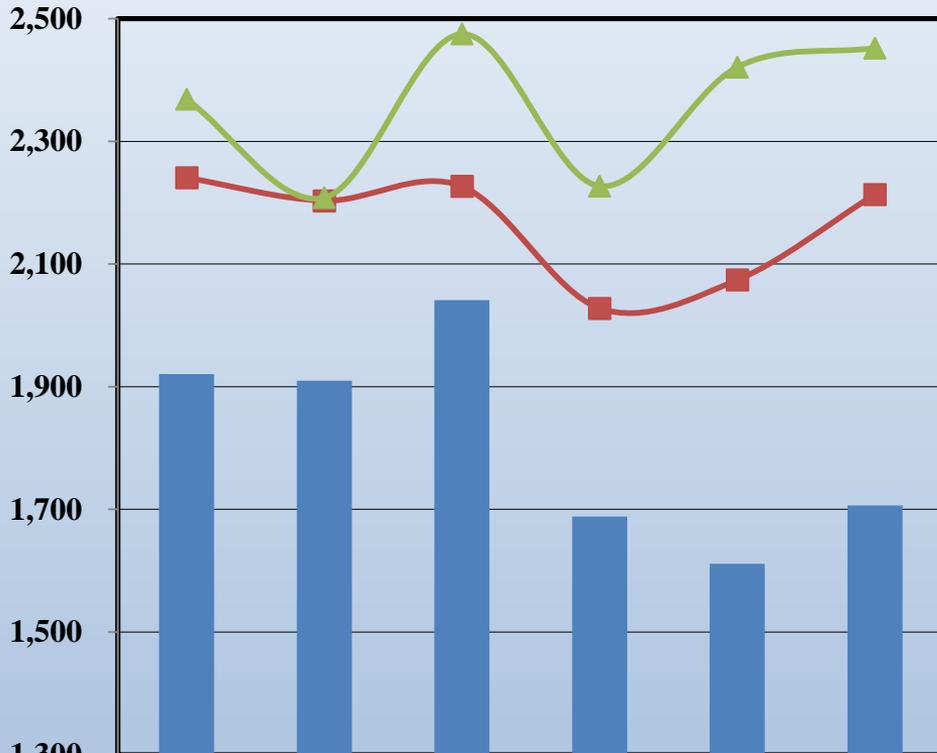


■ Act	1,059	1,032	1,105	986	955	1,070
■ Bud	1,159	1,144	1,171	1,057	1,124	1,187
▲ Prior	1,192	1,097	1,197	1,149	1,287	1,249

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,070	1,187	1,249
Var %		-9.9%	-14.3%
Year-To-Date	4,116	4,539	4,882
Var %		-9.3%	-15.7%
Annualized	12,122	13,905	14,282
Var %		-12.8%	-15.1%

Adjusted Admissions

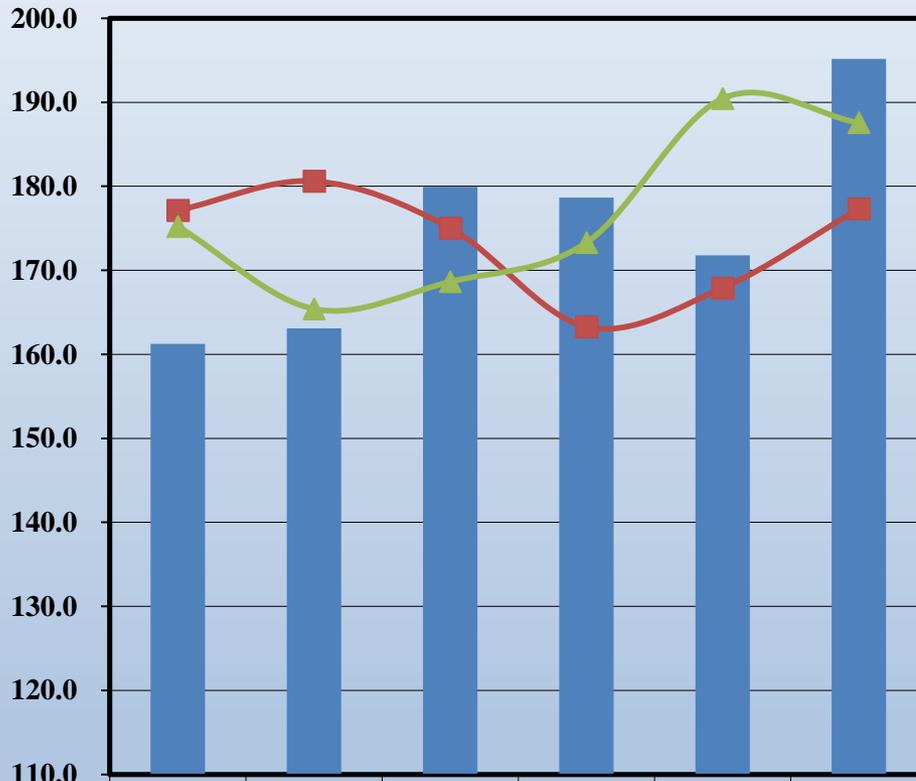
Including Acute & Rehab Unit



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,707	2,214	2,452
Var %		-22.9%	-30.4%
Year-To-Date	7,048	8,542	9,574
Var %		-17.5%	-26.4%
Annualized	21,894	26,522	27,851
Var %		-17.4%	-21.4%

	Aug	Sep	Oct	Nov	Dec	Jan
Act	1,921	1,910	2,041	1,689	1,611	1,707
Bud	2,241	2,203	2,227	2,028	2,074	2,214
Prior	2,369	2,208	2,475	2,227	2,421	2,452

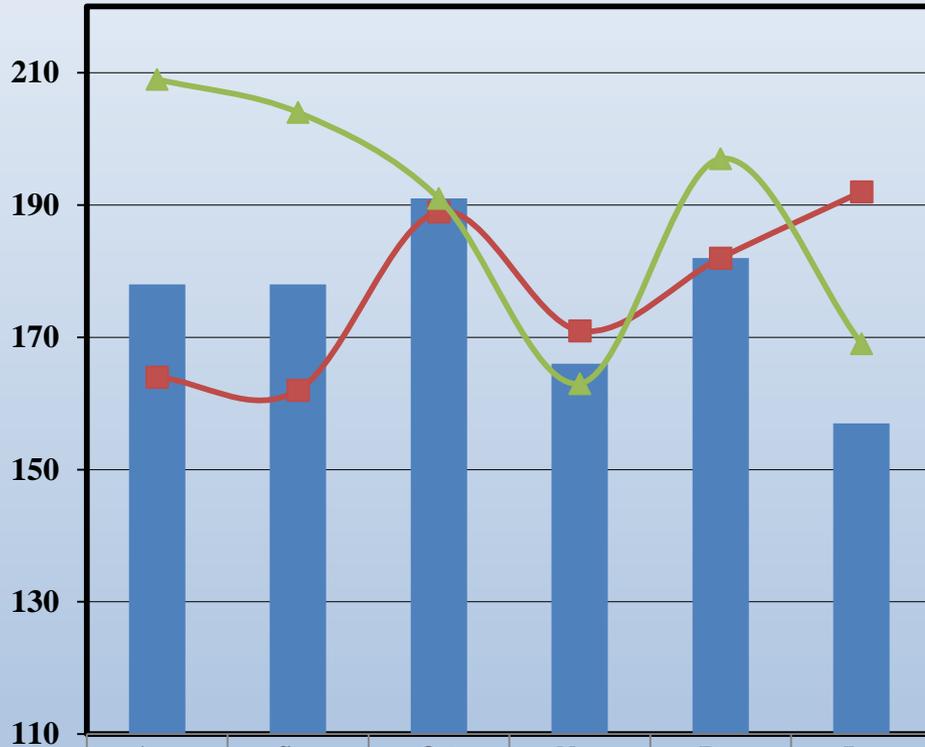
Average Daily Census



	Aug	Sep	Oct	Nov	Dec	Jan
Act	161.2	163.1	179.9	178.7	171.8	195.2
Bud	177.1	180.6	175.0	163.3	167.9	177.3
Prior	175.2	165.4	168.6	173.3	190.5	187.5

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	195.2	177.3	187.5
Var %		10.1%	4.1%
Year-To-Date	181.4	170.9	180.0
Var %		6.1%	0.8%
Annualized	165.4	179.5	179.8
Var %		-7.9%	-8.0%

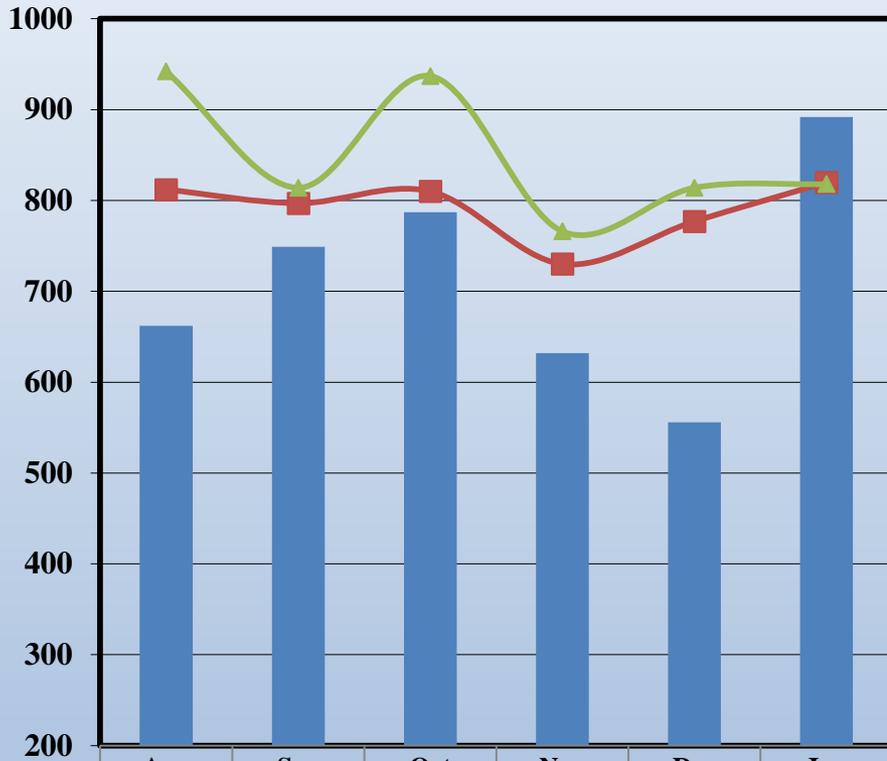
Deliveries



	Aug	Sep	Oct	Nov	Dec	Jan
Act	178	178	191	166	182	157
Bud	164	162	189	171	182	192
Prior	209	204	191	163	197	169

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	157	192	169
Var %		-18.2%	-7.1%
Year-To-Date	696	734	720
Var %		-5.2%	-3.3%
Annualized	2,110	2,060	2,140
Var %		2.4%	-1.4%

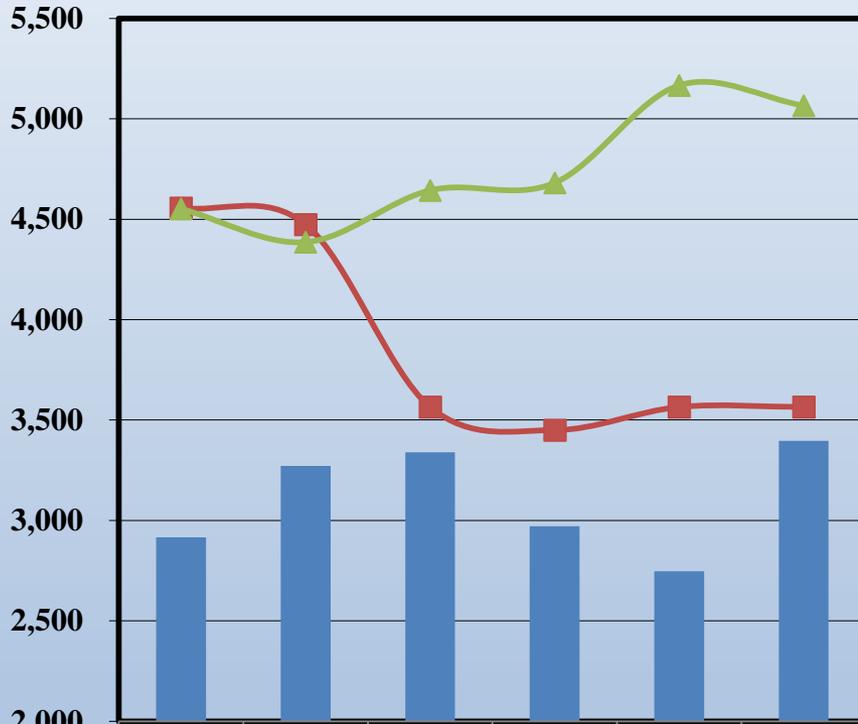
Total Surgical Cases



	Aug	Sep	Oct	Nov	Dec	Jan
Act	662	749	787	632	556	892
Bud	812	797	810	730	777	820
Prior	942	814	937	766	814	818

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	892	820	818
Var %		8.8%	9.0%
Year-To-Date	2,867	3,137	3,335
Var %		-8.6%	-14.0%
Annualized	7,685	9,655	10,066
Var %		-20.4%	-23.7%

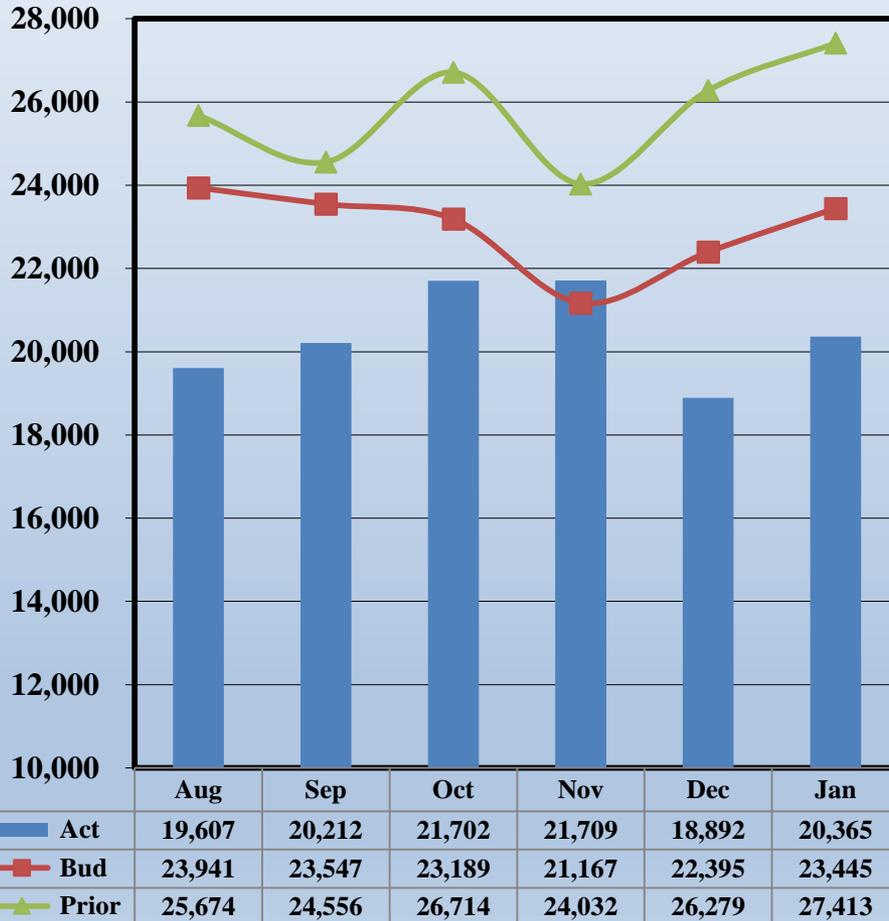
Emergency Room Visits



	Aug	Sep	Oct	Nov	Dec	Jan
Act	2,916	3,271	3,339	2,972	2,747	3,397
Bud	4,557	4,474	3,565	3,450	3,565	3,565
Prior	4,552	4,386	4,644	4,681	5,167	5,066

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,397	3,565	5,066
Var %		-4.7%	-32.9%
Year-To-Date	12,455	14,145	19,558
Var %		-11.9%	-36.3%
Annualized	38,015	50,650	55,354
Var %		-24.9%	-31.3%

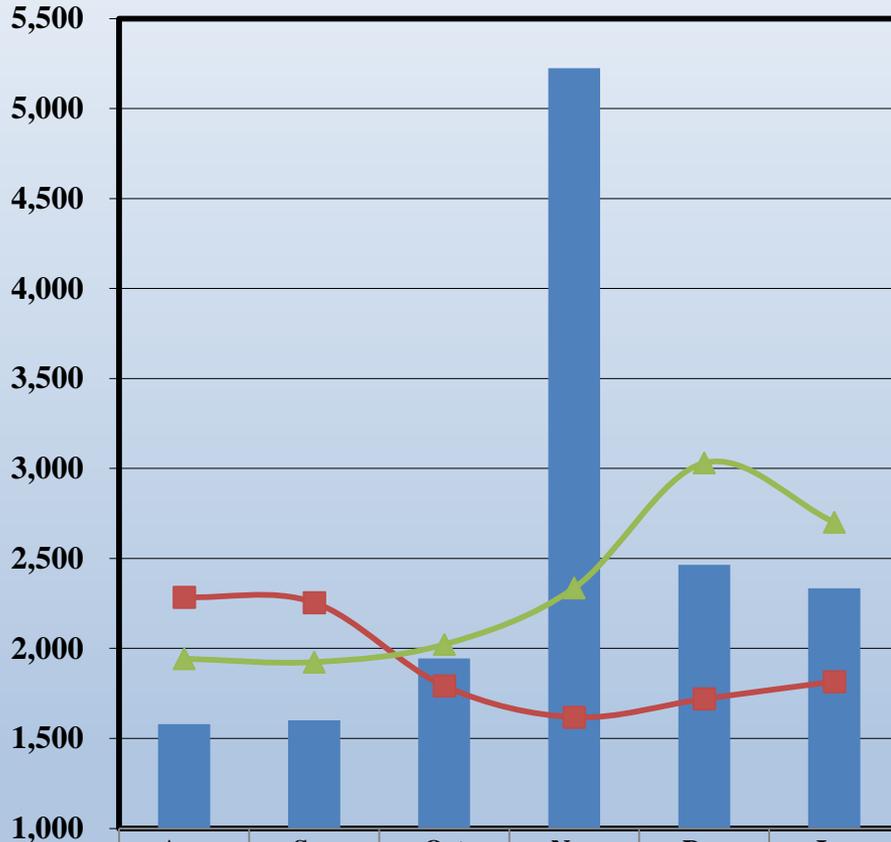
Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	20,365	23,445	27,413
Var %		-13.1%	-25.7%
Year-To-Date	82,667	90,196	104,437
Var %		-8.3%	-20.8%
Annualized	240,812	282,028	299,873
Var %		-14.6%	-19.7%

Urgent Care Visits

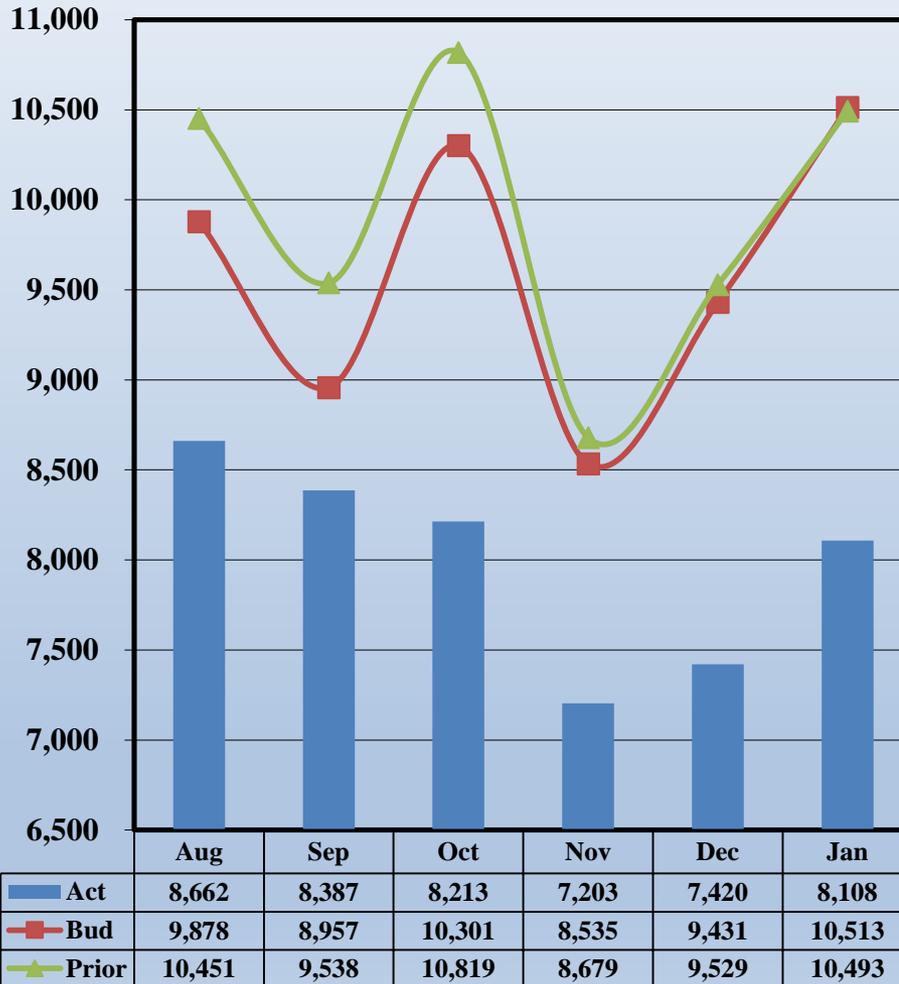
(JBS Clinic, West University & 42nd Street)



■ Act	1,579	1,600	1,945	5,225	2,464	2,335
■ Bud	2,285	2,255	1,792	1,618	1,720	1,816
▲ Prior	1,943	1,924	2,022	2,336	3,031	2,701

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,335	1,816	2,701
Var %		28.6%	-13.6%
Year-To-Date	11,969	6,946	10,090
Var %		72.3%	18.6%
Annualized	27,145	25,517	25,971
Var %		6.4%	4.5%

Total ProCare Office Visits



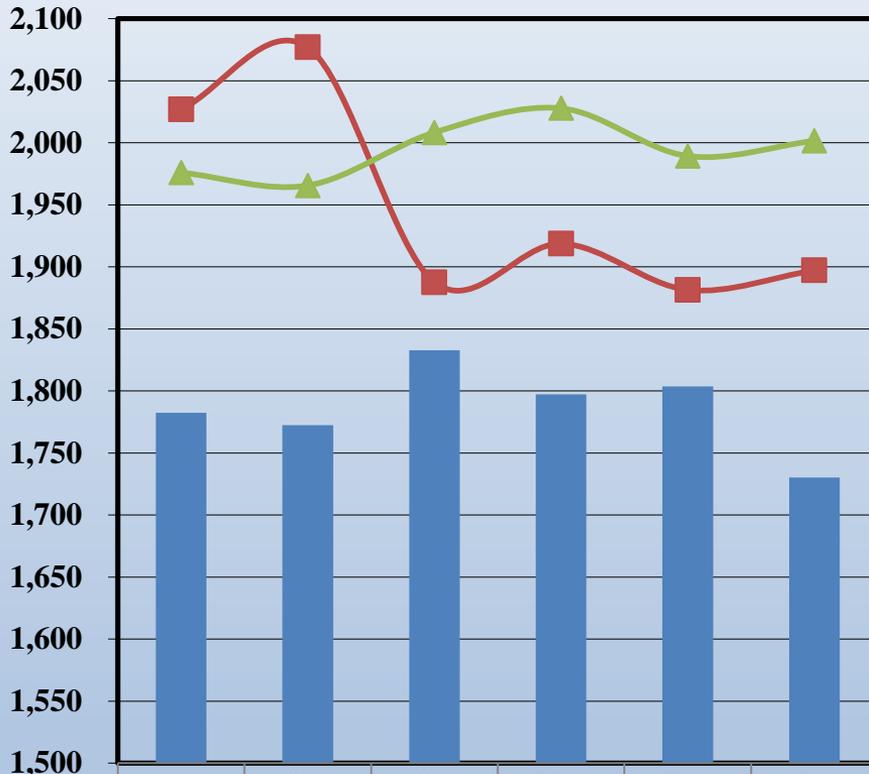
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,108	10,513	10,493
Var %		-22.9%	-22.7%
Year-To-Date	30,944	38,780	39,520
Var %		-20.2%	-21.7%
Annualized	96,547	116,260	118,846
Var %		-17.0%	-18.8%

Staffing



Blended FTE's

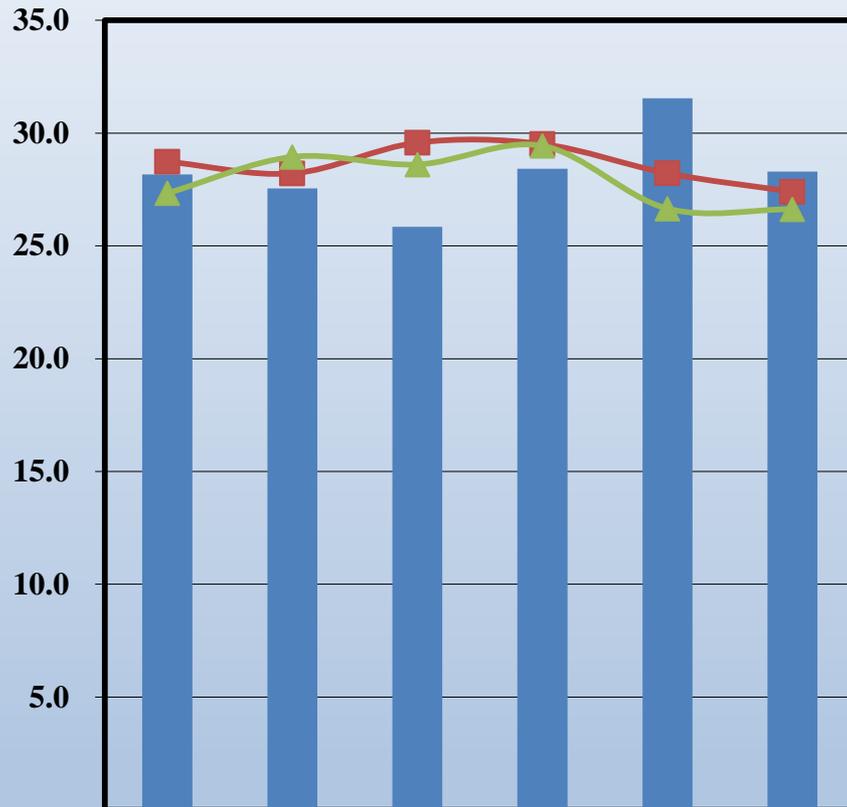
Including Contract Labor and Management Services



	Aug	Sep	Oct	Nov	Dec	Jan
Act	1,782	1,773	1,833	1,797	1,804	1,730
Bud	2,027	2,077	1,888	1,919	1,882	1,897
Prior	1,976	1,966	2,008	2,028	1,989	2,002

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,730	1,897	2,002
Var %		-8.8%	-13.6%
Year-To-Date	1,791	1,896	2,007
Var %		-5.6%	-10.8%
Annualized	1,777	2,013	1,982
Var %		-11.7%	-10.4%

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.3	27.4	26.6
Var %		3.3%	6.3%
Year-To-Date	28.5	28.7	27.8
Var %		-0.7%	2.5%
Annualized	28.7	28.3	27.6
Var %		1.4%	4.0%

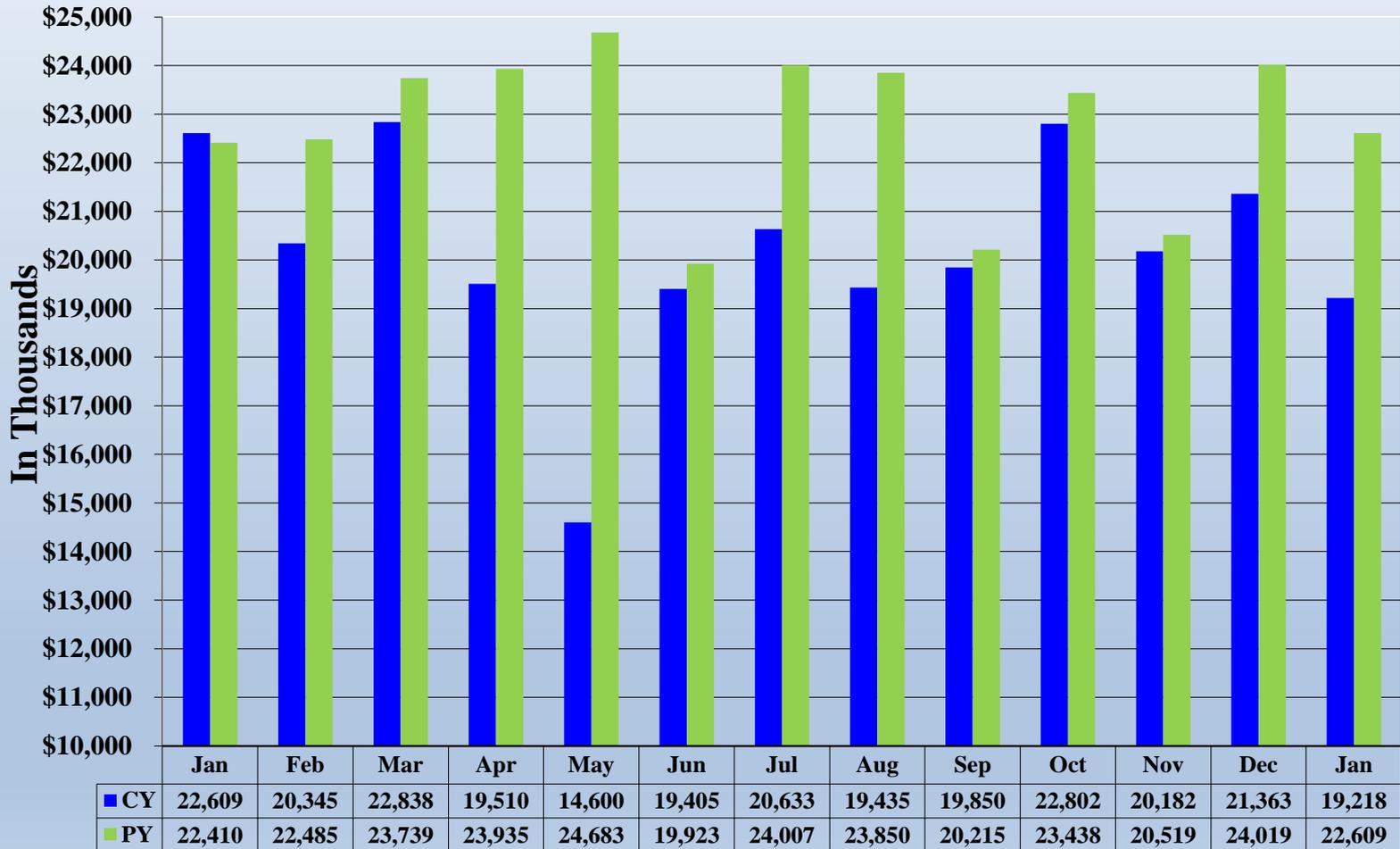
	Aug	Sep	Oct	Nov	Dec	Jan
Act	28.2	27.5	25.9	28.4	31.5	28.3
Bud	28.7	28.2	29.6	29.5	28.2	27.4
Prior	27.3	28.9	28.6	29.4	26.7	26.6

Accounts Receivable



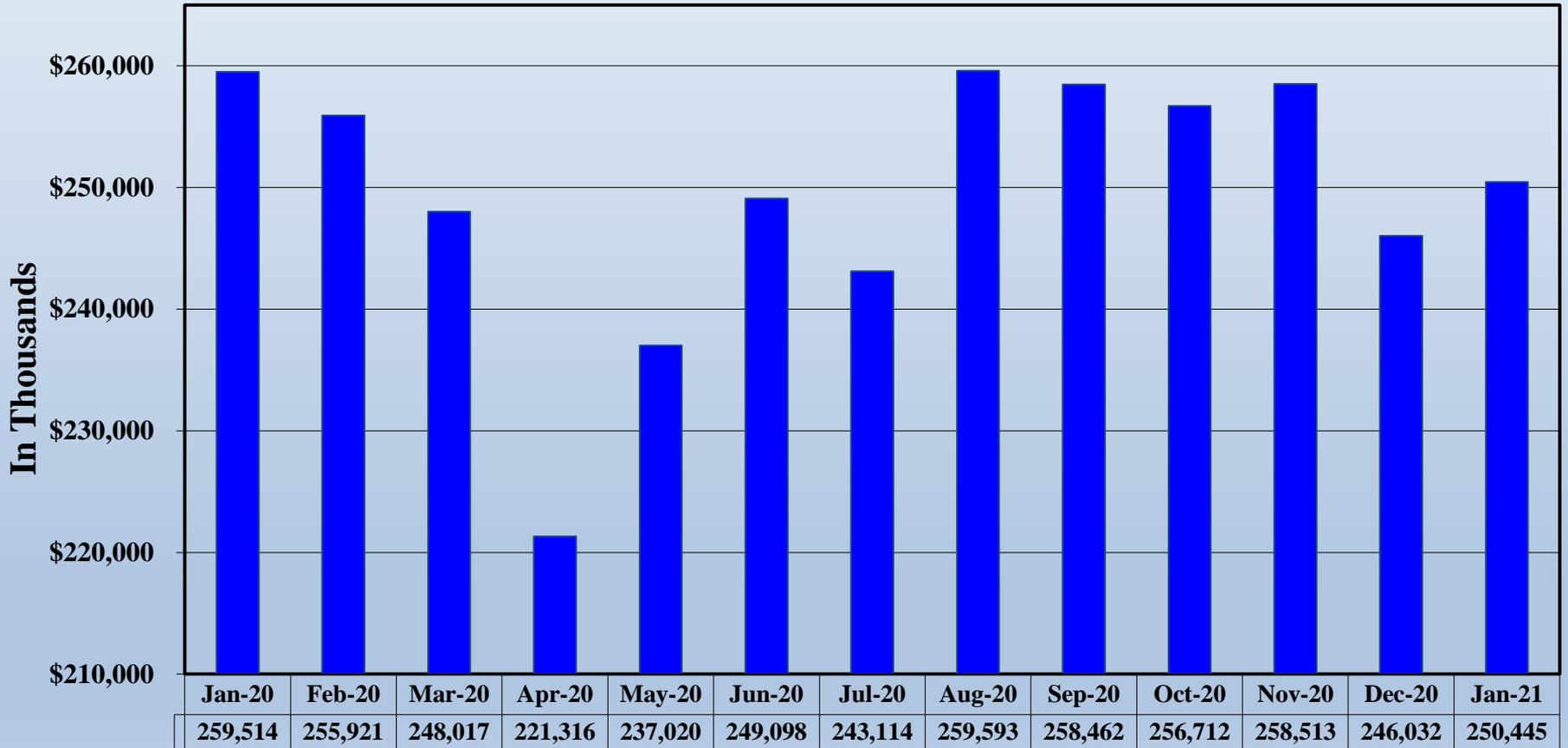
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending



Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)



	Aug	Sep	Oct	Nov	Dec	Jan
■ Act	\$100.1	\$100.7	\$112.4	\$98.7	\$100.7	\$109.0
■ Bud	\$111.1	\$109.5	\$109.6	\$102.3	\$108.1	\$111.7
▲ Prior	\$115.9	\$105.6	\$113.1	\$105.7	\$115.9	\$115.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 109.0	\$ 111.7	\$ 115.7
Var %		-2.5%	-5.8%
Year-To-Date	\$ 420.7	\$ 431.7	\$ 450.3
Var %		-2.6%	-6.6%
Annualized	\$ 1,180.3	\$ 1,323.5	\$ 1,337.5
Var %		-10.8%	-11.8%

Total Net Patient Revenues

In Millions



Act	\$23.7	\$30.5	\$25.3	\$24.0	\$23.3	\$24.9
Bud	\$26.8	\$26.5	\$24.7	\$23.2	\$24.6	\$25.1
Prior	\$24.9	\$23.3	\$26.8	\$25.3	\$28.9	\$20.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 24.9	\$ 25.1	\$ 20.2
Var %		-1.0%	23.1%
Year-To-Date	\$ 97.5	\$ 97.5	\$ 101.3
Var %		-0.1%	-3.7%
Annualized	\$ 276.2	\$ 310.5	\$ 289.9
Var %		-11.0%	-4.7%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



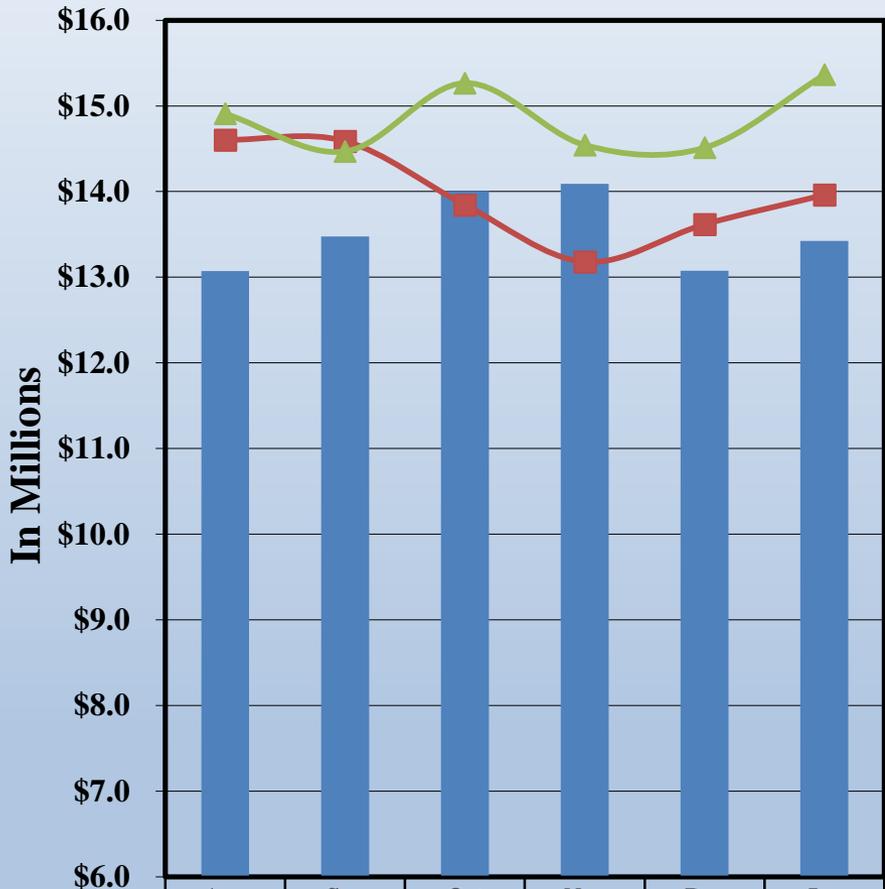
Act	\$5.6	\$6.3	\$6.2	\$5.6	\$5.8	\$7.3
Bud	\$8.3	\$7.7	\$6.2	\$6.3	\$6.2	\$6.0
Prior	\$6.8	\$6.4	\$7.1	\$6.9	\$7.1	\$7.3

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.3	\$ 6.0	\$ 7.3
Var %		22.4%	0.1%
Year-To-Date	\$ 24.9	\$ 24.7	\$ 28.5
Var %		0.9%	-12.8%
Annualized	\$ 81.9	\$ 72.1	\$ 70.8
Var %		13.5%	15.6%

Operating Expenses



Salaries, Wages & Contract Labor (Ector County Hospital District)

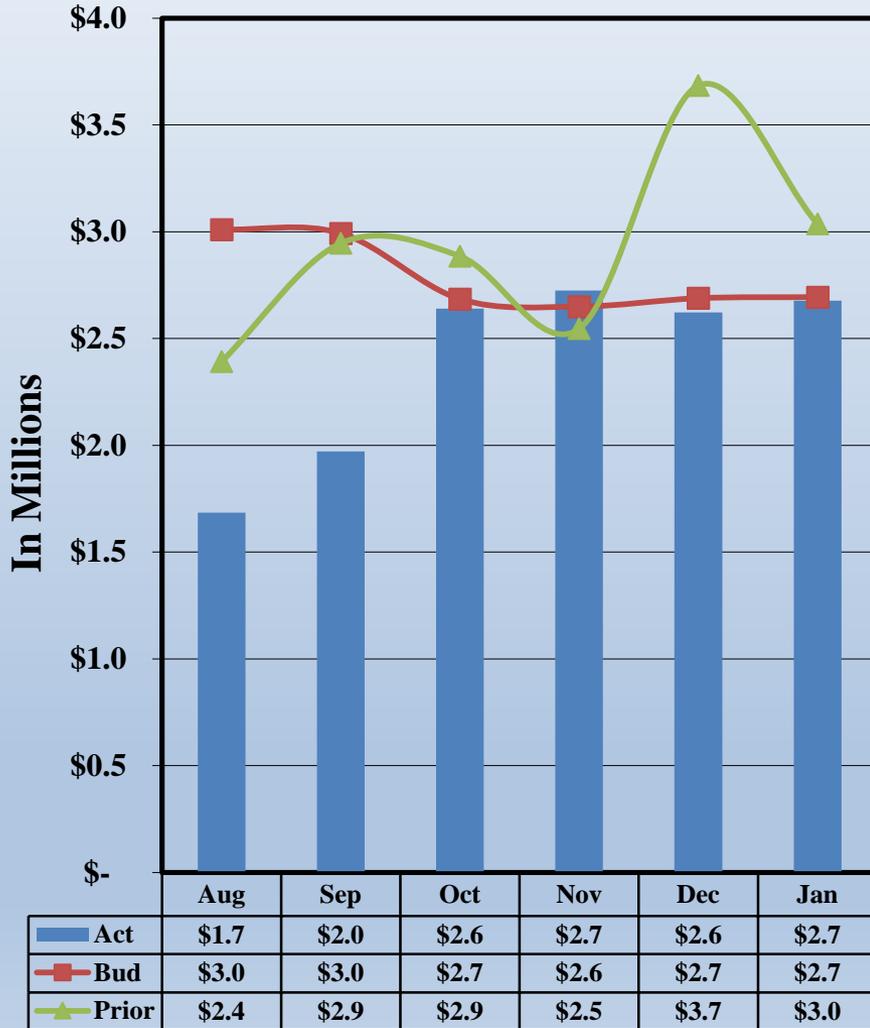


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 13.7	\$ 14.0	\$ 15.4
Var %		-2.1%	-11.0%
Year-To-Date	\$ 54.9	\$ 54.6	\$ 59.7
Var %		0.5%	-8.0%
Annualized	\$ 159.2	\$ 171.8	\$ 175.6
Var %		-7.3%	-9.3%

	Aug	Sep	Oct	Nov	Dec	Jan
Act	\$13.1	\$13.5	\$14.0	\$14.1	\$13.1	\$13.4
Bud	\$14.6	\$14.6	\$13.8	\$13.2	\$13.6	\$14.0
Prior	\$14.9	\$14.5	\$15.3	\$14.5	\$14.5	\$15.4

Employee Benefit Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.7	\$ 2.7	\$ 3.0
Var %		-0.6%	-11.8%
Year-To-Date	\$ 10.7	\$ 10.7	\$ 12.2
Var %		-0.5%	-12.2%
Annualized	\$ 28.7	\$ 34.7	\$ 35.4
Var %		-17.3%	-18.9%

Supply Expense

(Ector County Hospital District)

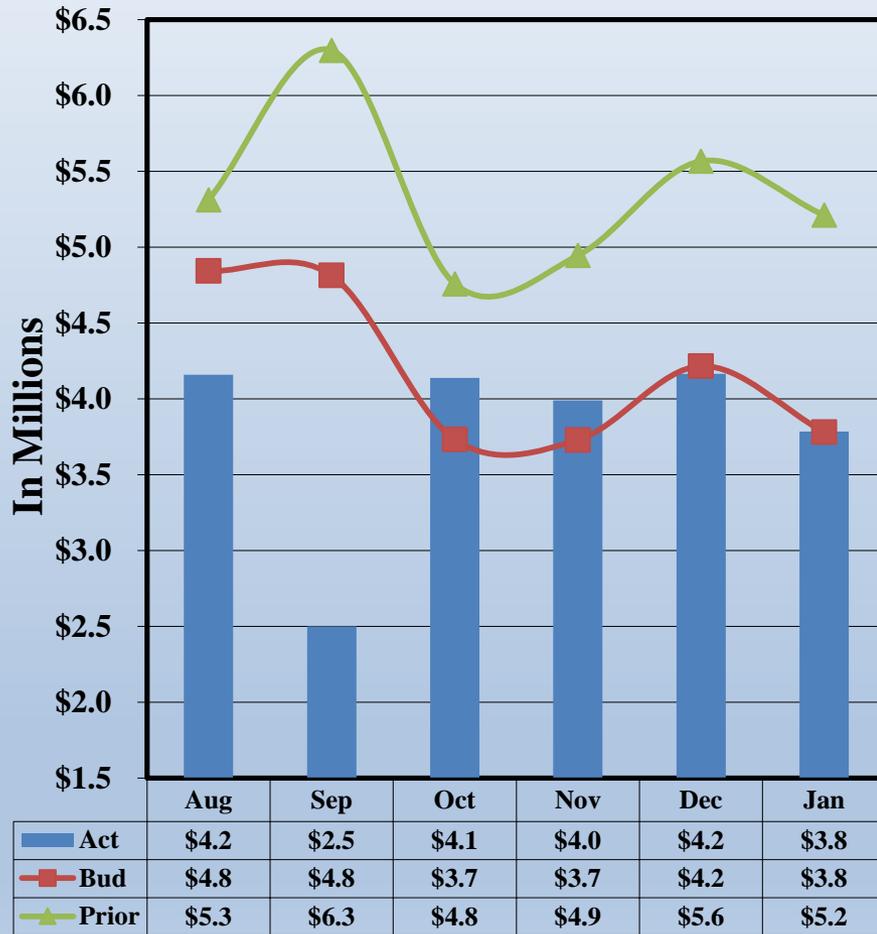


	Aug	Sep	Oct	Nov	Dec	Jan
Act	\$4.8	\$4.0	\$5.1	\$5.2	\$5.2	\$5.2
Bud	\$5.2	\$5.1	\$5.1	\$4.7	\$4.9	\$5.2
Prior	\$5.0	\$3.9	\$5.0	\$4.8	\$5.2	\$5.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.2	\$ 5.2	\$ 5.1
Var %		0.6%	2.5%
Year-To-Date	\$ 20.7	\$ 19.9	\$ 20.0
Var %		4.0%	3.1%
Annualized	\$ 55.1	\$ 61.4	\$ 58.3
Var %		-10.3%	-5.5%

Purchased Services

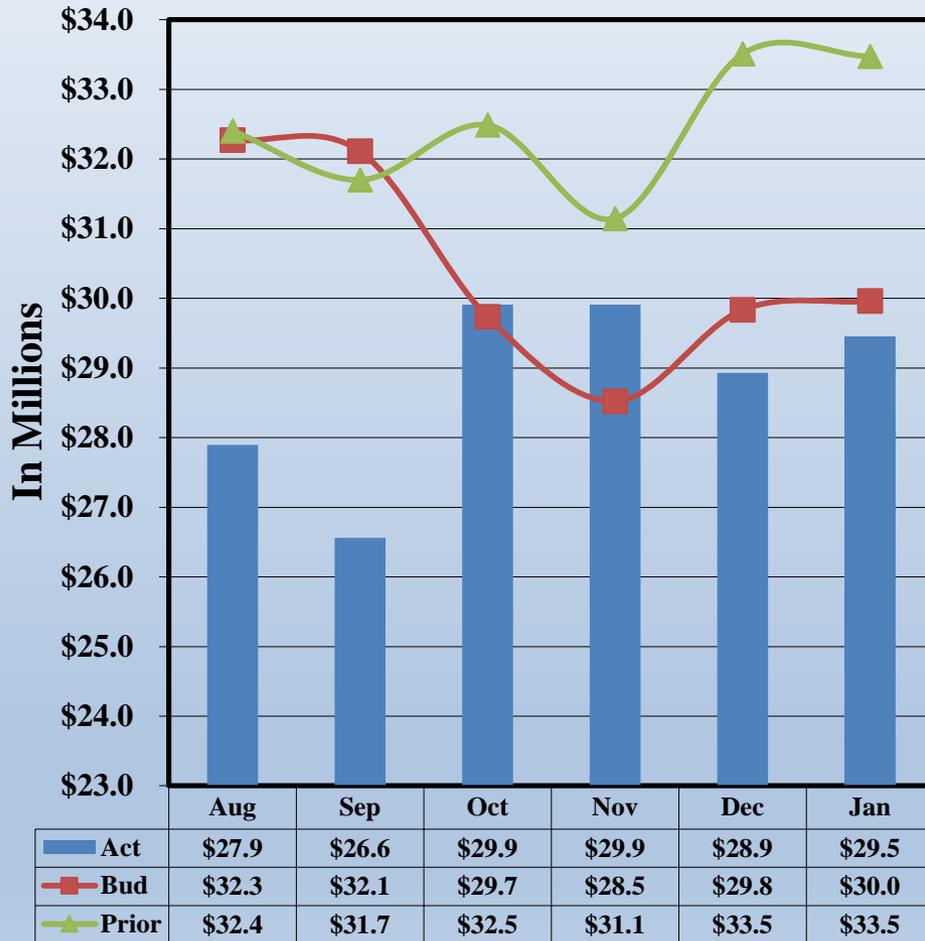
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.8	\$ 3.8	\$ 5.2
Var %		0.1%	-27.4%
Year-To-Date	\$ 16.1	\$ 15.5	\$ 20.5
Var %		4.0%	-21.5%
Annualized	\$ 51.5	\$ 54.4	\$ 60.1
Var %		-5.3%	-14.3%

Total Operating Expense

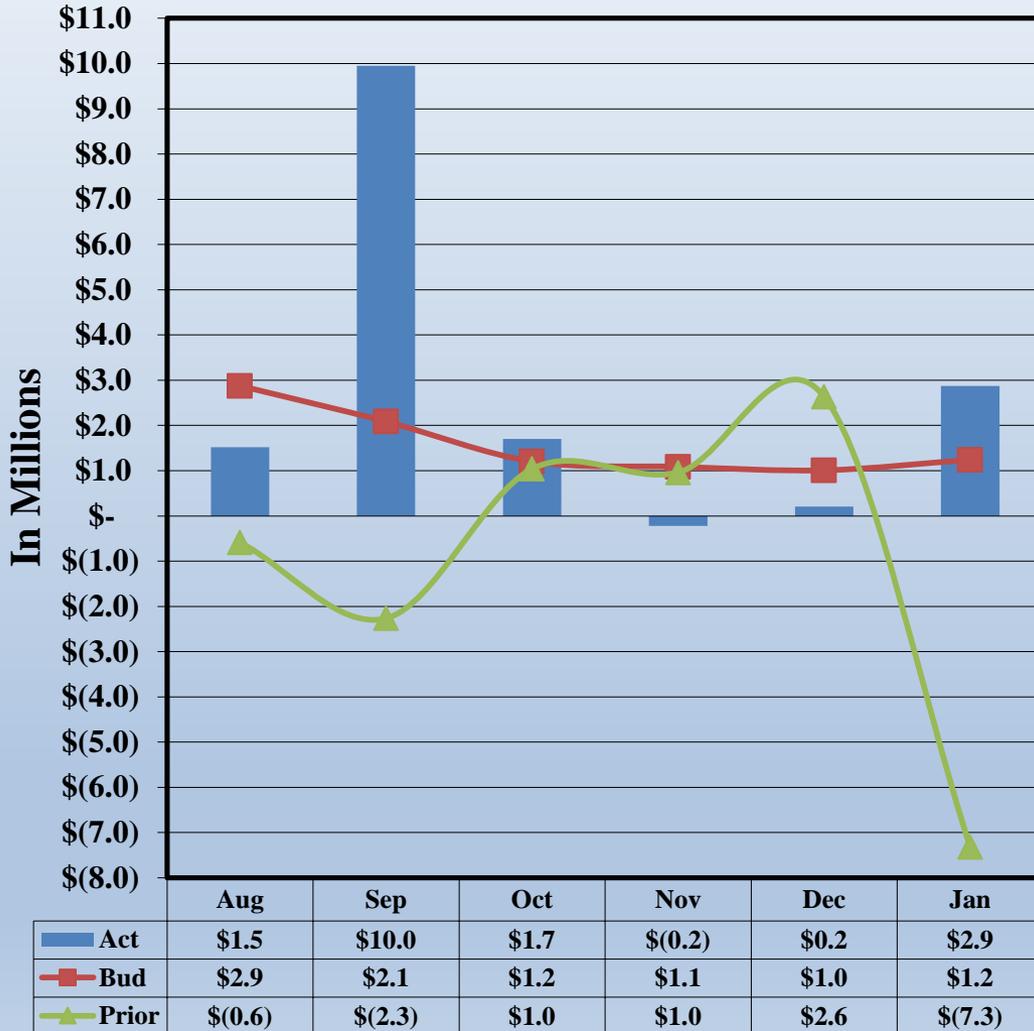
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 29.7	\$ 30.0	\$ 33.5
Var %		-0.8%	-11.2%
Year-To-Date	\$ 118.5	\$ 118.0	\$ 130.6
Var %		0.4%	-9.3%
Annualized	\$ 343.3	\$ 376.6	\$ 383.1
Var %		-8.8%	-10.4%

Operating EBIDA

Ector County Hospital District Operations

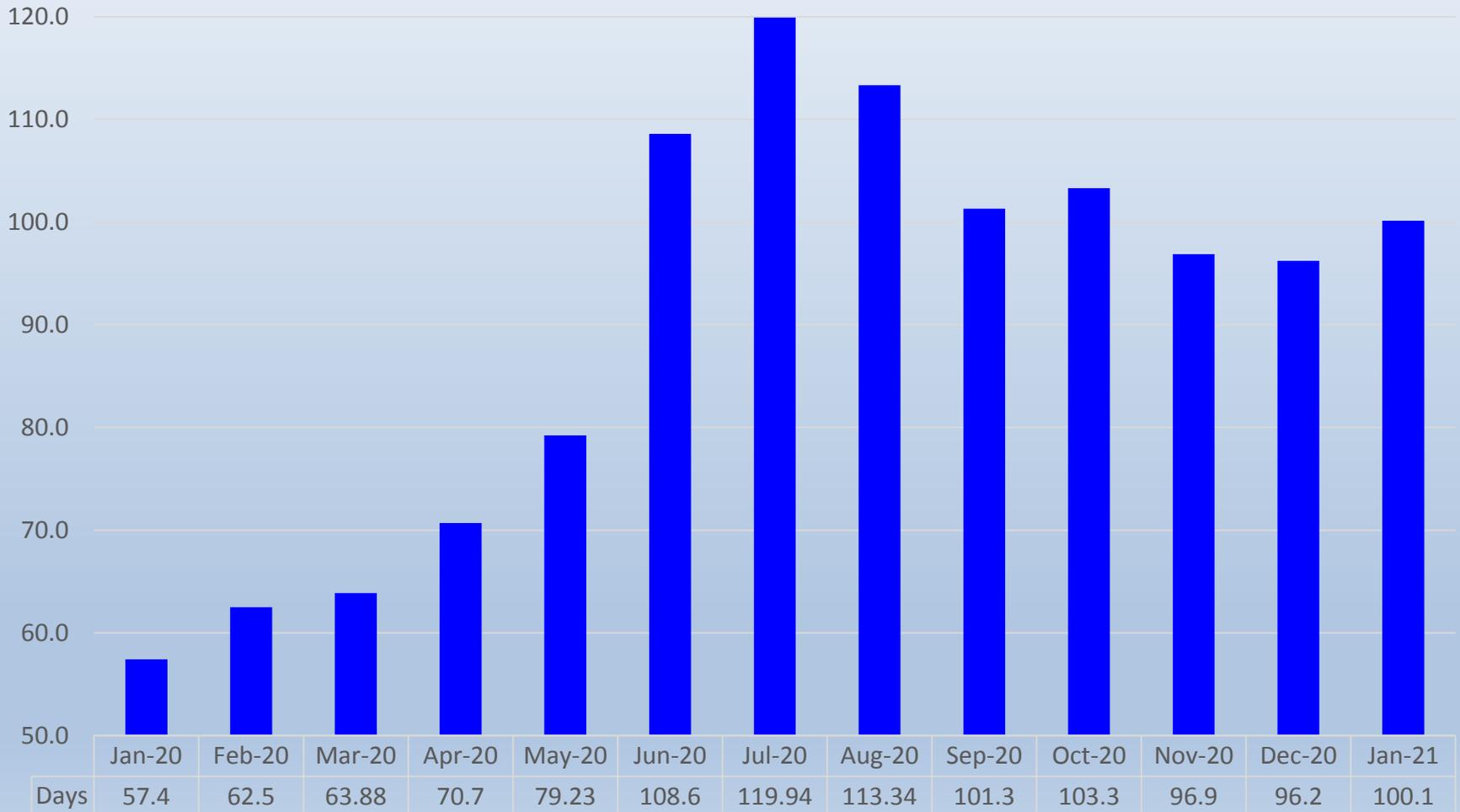


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.6	\$ 1.2	\$ (7.3)
Var %		116.7%	-135.6%
Year-To-Date	\$ 4.3	\$ 4.5	\$ (2.7)
Var %		-4.4%	-259.3%
Annualized	\$ 4.0	\$ 20.3	\$ (11.8)
Var %		-80.3%	-133.9%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors
FROM: Linda Carpenter, Chief Information Officer
SUBJECT: InterQual Software Solution Renewal
DATE: March 2, 2021

Cost:

InterQual Software Solution Renewal - 3yr Amendment (Annual Cost)	\$36,847.88
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Budget Reference:

FY2021 Operational Funds	\$36,847.88
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Background:

InterQual is a clinical decision support solution to help healthcare providers, payers and government agencies make clinical appropriate medical utilization and care decisions. Solution aligns payers and providers with actionable, evidence-based clinical intelligence to support appropriate care and faster optimal utilization of resources. Utilization and Outcomes Management (UOM) department has used application for several years to determine patient meets criteria for length of stay. Change Healthcare Amendment will provide continued support for 3-year term with a discounted cost paid annually.

Funding:

InterQual software solution in the amount of \$36,847.88 annually for three year term from Change Healthcare will come from FY2021 budgeted operational funds.



FY 2021 CAPITAL CONSIDERATION

Date: February 3, 2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Matt Collins COO

From: Rene M. Rodriguez DNP, RN, Divisional Director of
The Center for Heart Disease

Re: Purchase of GE Mac Lab Upgrade/Cedaron/Cerner M640 Server/Cerner Storage

Total Cost... \$597,937.57

OBJECTIVE

Requesting replacement of equipment/software that is presently end of life with insufficient storage available and overdue upgrade. GE Hemo Software Upgrade is necessary for documentation requirements of each procedure performed in the Cath Lab. Cedaron Cardiac Care Registries software is necessary for CMS requirements along with Cath Lab accreditation goals to provide evidence-based patient care and improved outcomes. Two Cerner Servers are being requested as per their recommendation due to consistent downtime/repairs for the current single server. Additional storage is being requested to accommodate all Cath Lab procedure documentation needs.

HISTORY

The previous upgrade to the hemodynamic and cardiovascular information system (CVIS) was performed in 2015. The support for the Cath Lab server (Windows 2008) and security updates ended in January of 2019. Registry support previously available through GE transferred to a joint collaboration between GE and Cedaron. Cases will cease to continue once the current server has reached storage capacity, or immediate failure.

PURCHASE CONSIDERATIONS

The attached quotes are the best prices presented to us from GE/Cedaron and Cerner. These quotes have been reviewed by all parties involved and needed for the upgrade/purchase.

Vendor	Quote #	Description	Quote Date	Initial Cost	Annual Renewal	Service Support
Cedaron	Q-03380	CardiacCare (Registries)	12/21/2020	\$ 147,500.00	\$ 29,300.00	
GE Healthcare	2007001073.2	Hemo upgrade (MacLab/CardioLab)	11/19/2020	\$ 271,202.99		
GE Healthcare	Q-01573313	CVIS upgrade (CCW)	11/19/2020	\$ 125,900.00		\$ 4,500.00
GE Healthcare	Q-01573336	Registry Service Support	11/19/2020	\$ 12,000.00		
Cerner	Q-45309.3	M640 Server (qty 2)	1/26/2021	\$ 16,099.58		
Cerner		Storage		\$ 20,735.00		

WARRANTY AND SERVICE CONTRACT

This purchase will include an annual renewal cost of \$29,300.00 for needed repairs/updates/maintenance.

DISPOSITION OF EXISTING EQUIPMENT

N/A

COMMITTEE APPROVAL

Cardiology Department

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: Enterprise Security Awareness Training Program
 DATE: March 2, 2021

Cost:
 Enterprise Security Awareness Training Program \$56,564.70
 (One-time 3yr Subscription)

Budget Reference:
 FY2021 Operational Funds \$56,564.70

Background:
 As identified in our last Security Risk Assessment, MCHS needs to strengthen our Enterprise Security Awareness program for all members of our workforce, including management, providers, employees, and volunteers. The training must focus on the use of ePHI, security reminders, protection from malicious software and cyber-attacks, login monitoring, and password management. Multiple training levels based on job responsibilities/roles should be used to ensure appropriate security awareness.

KnowBe4’s integrated platform will allow MCHS to remediate this finding by providing a system in which we can train our users on enterprise security in a timely manner as new threats arise. With this platform, our staff will benefit from continuously updated training material that is relevant to their role at MCHS. We will also have the ability to simulate phishing attempts, provide HIPAA training modules for Compliance to use for education, and access reporting that gives us a holistic view of the entire organization on key awareness training indicators as well as risk scores by employee, group/roles, and overall organization.

Staffing:
 No additional FTE’s required.

Disposition of Existing Equipment:
 N/A

Funding:
 Enterprise Security Awareness and Training Program in the amount of \$56,564.70 purchased from KnowBe4 Health Security will come from FY2021 operational funds for this project.

Emergency Department Throughput/Patient Experience

03/02/2021

- **What is ED throughput**

- Throughput refers to emergency department processes that impact patient flow throughout the ED process from arrival to departure

- **Why is ED Throughput important**

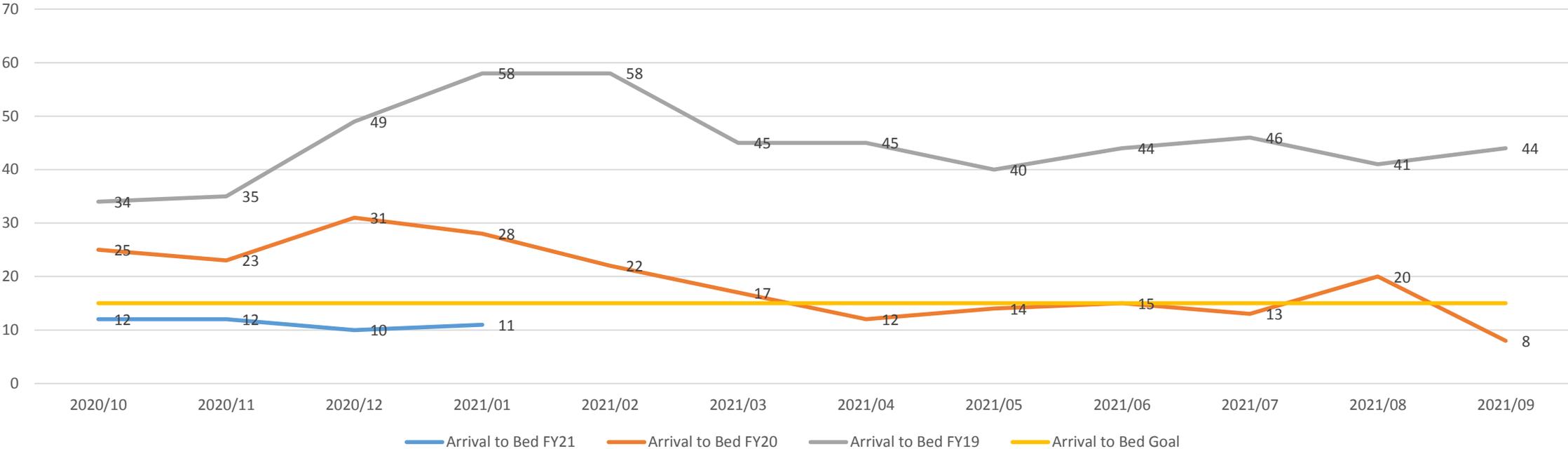
- Downstream effects
 - Long waits and crowded waiting rooms lead to poor patient experience, decreased quality, adverse events, increased LWBS, lost revenue and prolonged admission times.
- Hospital ratings and reimbursement
 - We are rated against other facilities nationally
 - Reimbursement is tied to ED throughput performance

ED Throughput

- **Vizient Flow project changes impacting throughput**
 - **Shift from full Triage to Sorting on arrival:** Sorting is an expedited triage model that decreases the triage process from 7 minutes to 2-3 minutes.
 - **Direct Bedding:** patients arriving to the ED are directly bedded once Sorted. This process moves the patient to a treatment room almost immediately. This allows the ED physician to examine the patient and begin their workup much faster. This removes waste related to waiting. Over the course of a day this time saved adds up and assists in keeping the lobby empty.
 - **Developed Swarmer role:** The ED swarmer floats from room to room and completes the triage and medical hx upon arrival to the bed. They also begin treatment to assist the primary nurse. This role prevents delays in initiating orders and care. The swarmer also assists with discharges to help decompress the ED.

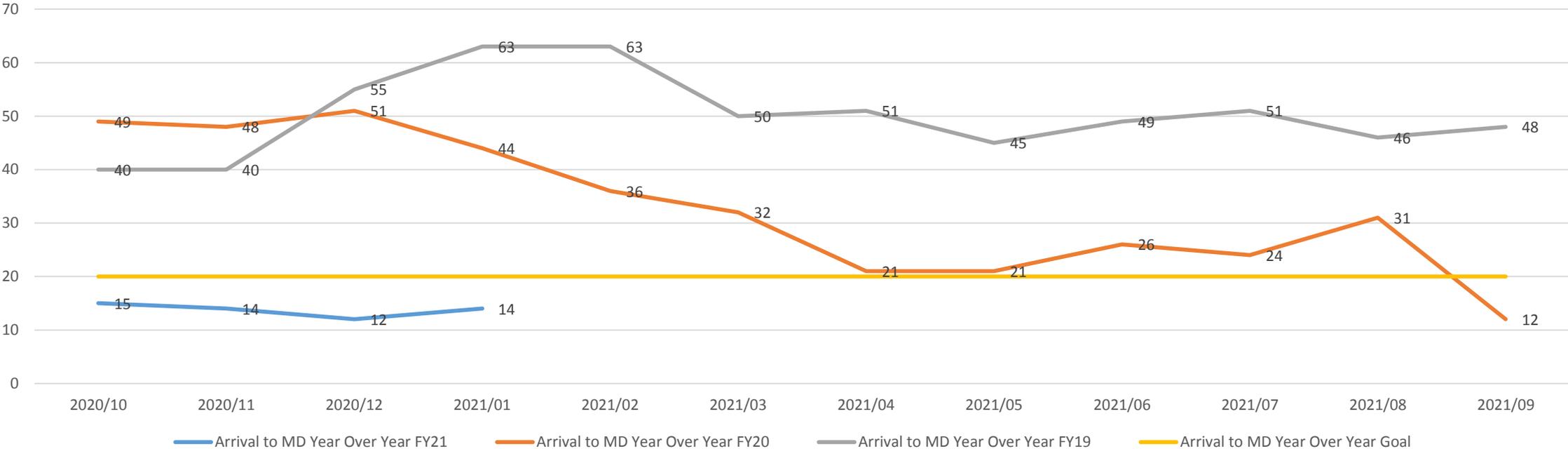
ED Plan of Action

Arrival to Bed Year Over Year



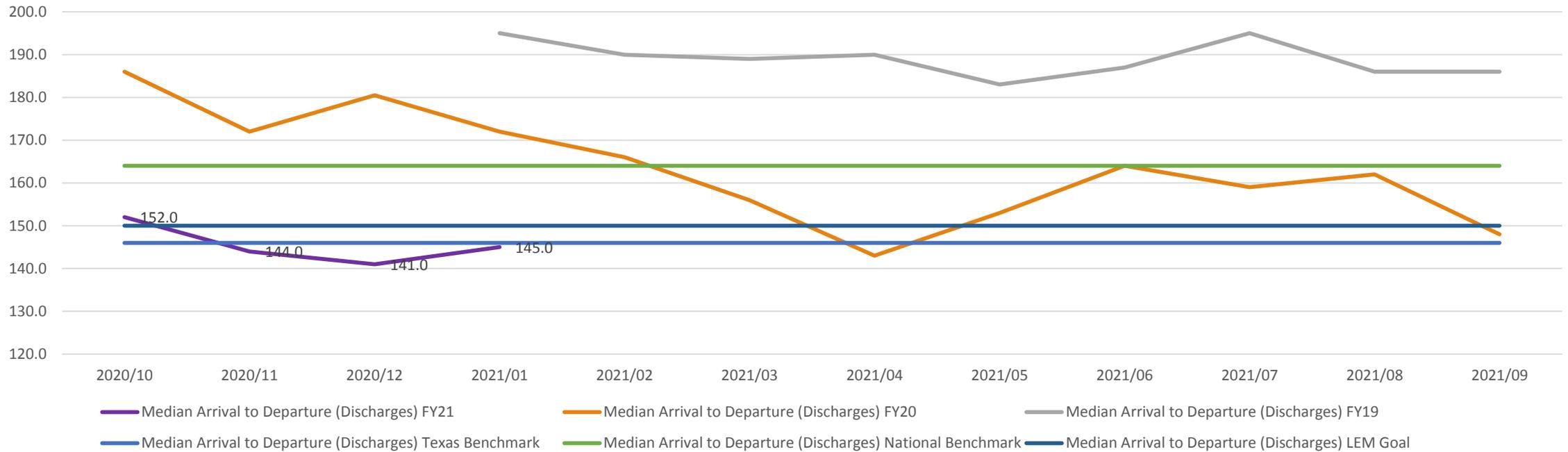
ED Arrival to Bed

Arrival to MD Year Over Year



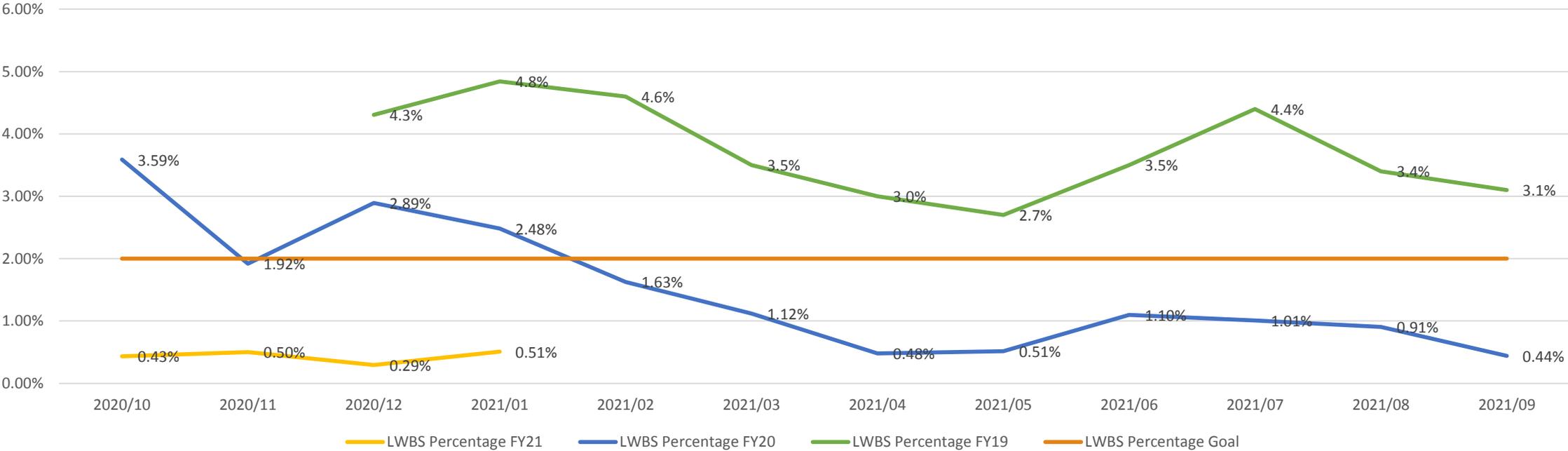
ED Arrival to MD

Median Arrival to Departure (Discharges)



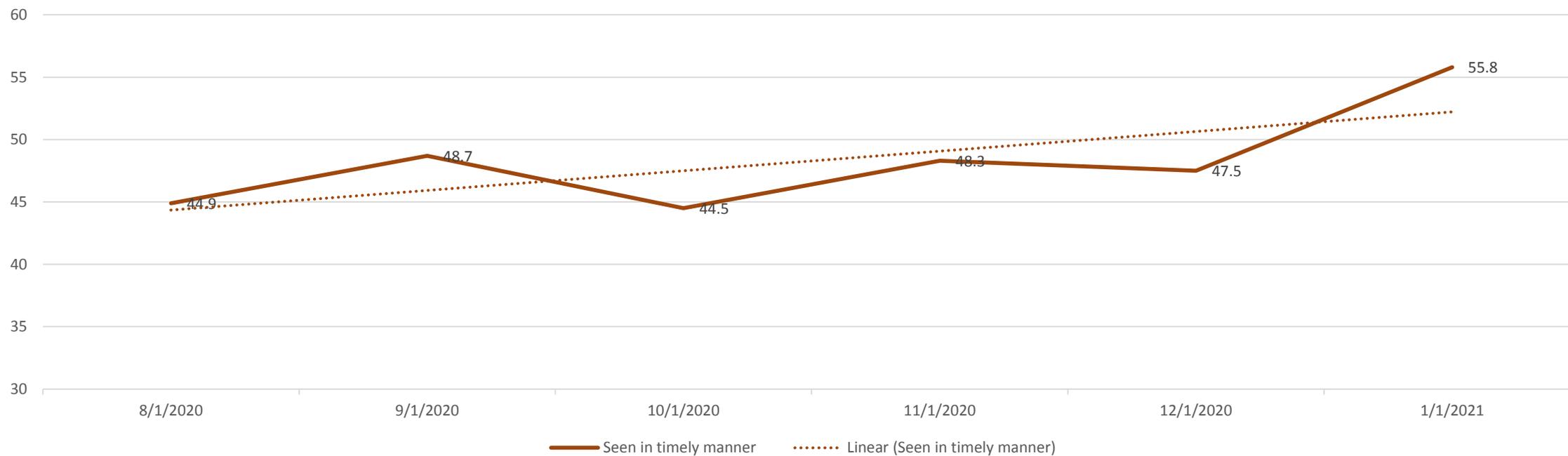
ED Discharge Metrics (Throughput Metrics) – David Graham

LWBS Percentage Year Over Year



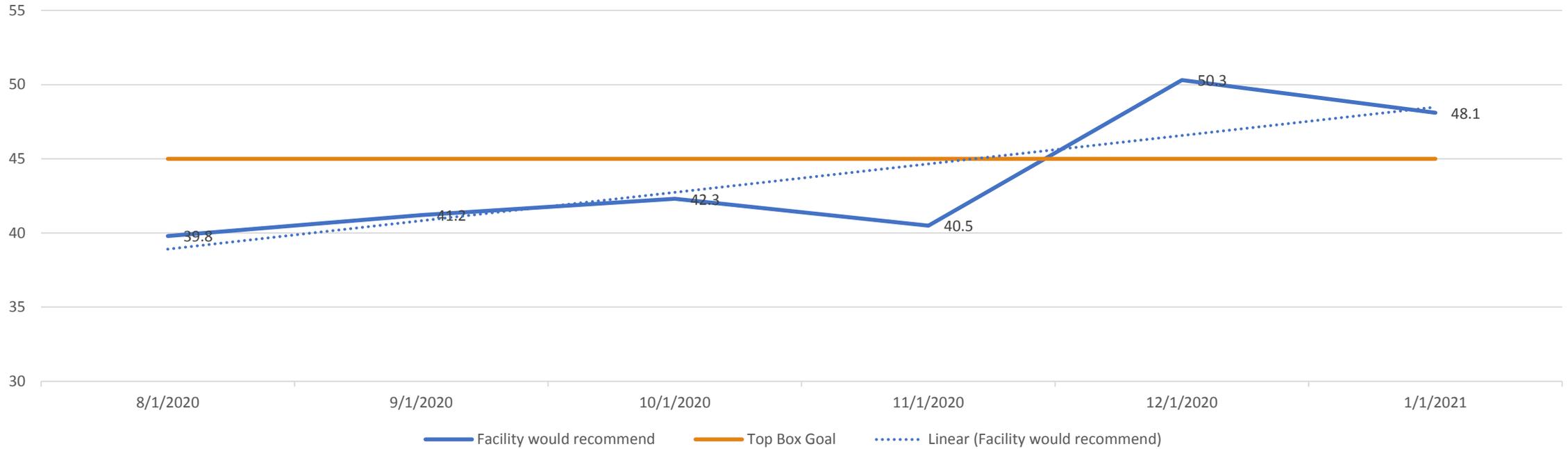
LWBS – David Graham

Seen in timely manner



Seen in Timely Manner Top Box

Facility would recommend



Facility Would Recommend Top Box

- **We would like to recognize everyone involved in this project and thank them for their commitment.**
 - **ED staff**
 - **ED physicians**
 - **Engineering**
 - **IT department**
 - **Executive Team**

Recognition

March Board Report

Regional Updates

- MCH has been able to help with regional distribution of vaccines to counties including Kermit, Ward, Rankin, Fort Stockton, and Andrews. We will continue to support and reach out to the counties we serve and assist with this as needed.
- Regional call still occurring weekly at this time with all regional partners. During this call we discuss COVID volumes, hospital updates, and any other concerns/ questions.
- Meet and greet was hosted featuring MCH Procure orthopedic group held 2/25. All community and regional providers invited to attend.
- ICA- completed in Andrews and Crane.
- Community Outreach to Ector County clinics with MCH updated provider information and services we offer will continue to occur monthly.

Ft Stockton- met with CNO and ED staff, no issues with transfers. They are glad to see we have been off diversion more this past month. Malia stated they are very thankful we are able to help with vaccine allocations for their community, they have also seen a decline in COVID cases. They were able to have a vaccine clinic the past weekend and plan on being able to give more in the upcoming weeks.

Met with clinic manager Melissa, they are having no issues getting patients into our clinics and glad to see we have continued to add to our Ortho group as they have a large volume in that area. I have updated them about our newest orthopedic provider, ENT and also provided them with Dr. Poudel's information. She stated all providers are interested and excited to have view only access, I will keep them updated as we get further along in the process.

Met with Dr Malik, no issues sending patients into our clinics. Dr Malik is also interested in viewer access, he stated this would be very helpful as he shares patients with MCH daily.

Seminole- Met with ED staff, no issues with transfers. They stated they have had to call MCH more frequently in the past month and are able to get patients transferred with no issues. Updated ED doctors with list of all providers and my contact information to call if needed.

Met with clinic referral specialist Vanessa at hospital clinic, they have had no issues transferring patients or getting patients into our clinics, provided her updated list as well. She was glad to hear about Dr Poudel. She requested a list of insurances our providers accept and mentioned they still have issues getting their Medicaid patients seen. I will follow up with the list. I provided contact information to call with any issues

Met with Dr Watsons office, introduced self and role to clinic. Dr Laymen is retiring who shares office with Dr Watson. Provided list of providers and contact information to call with questions.

Andrews- met with ED staff, no issues with transfers outside diversion. Provided updated list of MCH providers. Met with Chris Dallaire clinic manager, no issues with getting patients seen. He was very thankful MCH is able to help get vaccines into their community.

Met with Dr Nayak and staff, we discussed all updates on MCH providers. Dr Nayak is also very interested in viewer access as we have several mutual patients.

Denver City- Spoke with CNO, he stated they are seeing a decrease in COVID patients, he stated they have seen an uptick in deliveries. He stated they are glad to see the distribution of vaccines to the smaller communities and appreciates the regional call MCH host weekly. I met with clinic referral specialist, she stated they have no issues getting into our clinics, they only run into issues with Medicaid patients. I have provided updated list of providers and provided my contact information.

Telehealth updates:

MCH Telecare Employee Visits- 6

MCH Procure Telehealth Visits- 514 visits (12%)

MCH Therapy Visits- 2

CERTIFICATION OF UNOPPOSED CANDIDATES
CERTIFICACIÓN DE CANDIDATOS SIN OPOSICIÓN

To: Presiding Officer of Governing Body
Al: *Presidente de la entidad gobernante*

As the authority responsible for having the official ballot prepared, I hereby certify that the following candidates are unopposed for Ector County Hospital Board Members, Districts 1, 3 and 5 scheduled to be held on May 1, 2021.

Como autoridad responsable de preparar la boleta de votación oficial, por la presente certifico que los siguientes candidatos son candidatos sin oposición para los miembros de la mesa directiva del Distrito del Hospital del Condado de Ector, Distritos 1, 3 y 5 que se llevará a cabo el 1 de mayo del 2021.

List offices and names of candidates:
Lista de cargos y nombres de los candidatos:

Office(s)/Cargo(s)

Candidate(s)/Candidato(s)

Ector County Hospital District, District 1
Distrito del Hospital del Condado de Ector, Distrito 1

Bryn Dodd

Ector County Hospital District, District 3
Distrito del Hospital del Condado de Ector, Distrito 3

Richard Herrera

Ector County Hospital District, District 5
Distrito del Hospital del Condado de Ector, Distrito 5

Don Hallmark

Signature (*Firma*)

Printed name (*Nombre en letra de molde*)

Title (*Título*)

Date of signing (*Fecha de firma*)

(Seal) (*sello*)

**ORDER OF CANCELLATION OF ELECTION
(DIRECTOR DISTRICT 1, 3 AND 5)
ORDEN DE CANCELACIÓN DE LA ELECCIÓN
(DIRECTOR DE DISTRITO 1, 3 y 5)**

The Ector County Hospital District hereby cancels the election for Director District 1, District 3 and District 5 scheduled to be held on May 1, 2021 in accordance with Section 2.053(a) of the Texas Election Code. The following candidates have been certified as unopposed and is hereby elected as follows:

El distrito del Hospital del Condado Ector por este medio cancela la elección de Director del Distrito 1 y del Distrito 3 y del Distrito 5 que estaba programada para el 1 de mayo de 2021, de acuerdo con la Sección 2.053(a) del Código de Elecciones de Texas. Los candidatos siguientes han sido certificados como candidatos sin oposición y son por este medio elegidos como sigue:

<u>Candidate (Candidato)</u>	<u>Office Sought (Cargo al que presenta candidatura)</u>
Bryn Dodd	Board of Directors - District 1 (Junta de Directores – Distrito 1)
Richard Herrera	Board of Directors – District 3 (Junta de Directores – Distrito 3)
Don Hallmark	Board of Directors – District 5 (Junta de Directores – Distrito 5)

A copy of this order will be posted on Election Day at each polling place that would have been used in the election.

El día de las elecciones se exhibirá una copia de esta orden en todos los centros electorales que se hubieran utilizado en la elección.

President (Presidente)

Secretary (Secretario)

Date of adoption (Fecha de adopción)